

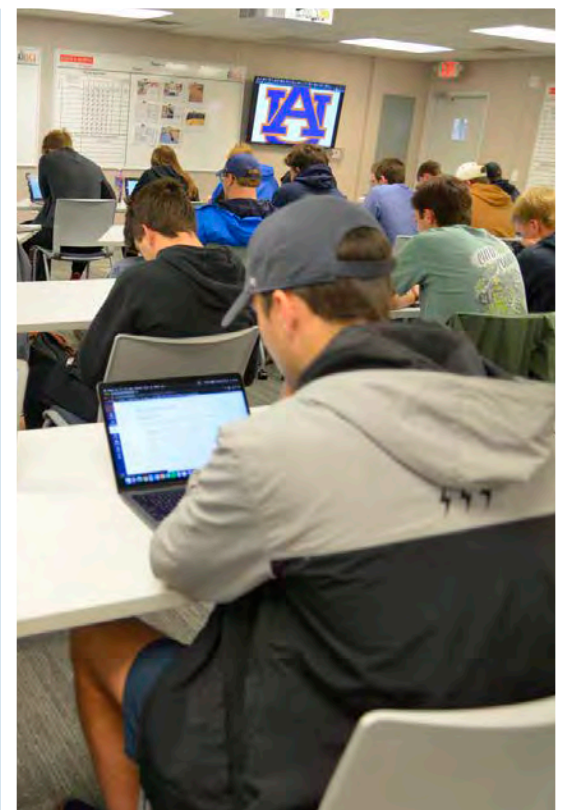
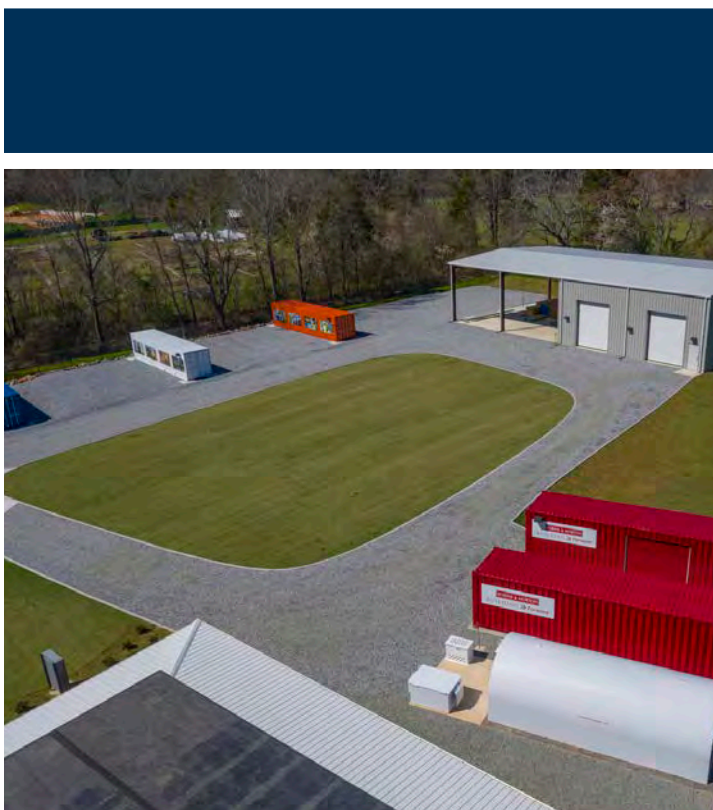
NEWSCORNER

SPRING 2020



ROBINS & MORTON CONSTRUCTION FIELD LABORATORY

Robins & Morton and Auburn University College of Architecture, Design and Construction (CADC) held a dedication ceremony for The Robins & Morton Construction Field Laboratory on March 4.



A facility of the CADC's McWhorter School of Building Science, the first-of-its-kind lab will advance hands-on education and research. It was made possible with support from Robins & Morton, valued at more than \$1.3 million.

"The field lab is a teaching and research facility that allows our students and faculty to experience the full range of construction management, including building assemblies in full scale and testing new construction materials and processes," CADC Dean Vini Nathan said. "We are thrilled that this facility is the first and only one of its kind in the U.S., which gives our students a distinct advantage in the competitive building construction industry."

The Robins & Morton Construction Field Laboratory, located on the university's campus in Auburn, Alabama, recreates an active construction site, complete with a classroom that resembles a project office and indoor and outdoor spaces to demonstrate building processes.

"We believe field experience is critical to a successful career in our industry," Chairman and CEO Bill Morton said. "The field lab allows students the opportunity to combine experience in the field with a formal classroom education. We're very excited to have this opportunity to partner with Auburn University to advance the learning process for the next generation of construction professionals."

The field lab will provide opportunities for visiting tradespeople to demonstrate their crafts to students and for other construction professionals to work with students outside the classroom.

"One of the biggest challenges we see recent graduates face when they begin their careers is adapting to the pace and complexity of a construction project and understanding how to collaborate with project team members and trade contractors," Vice President of People and Development, Aimee Comer, said.

The McWhorter School of Building Science will use the field lab for faculty research and to support community service organizations like Habitat for Humanity.

In addition to the classroom building, the field lab includes:

- A steel building with **four 30-foot high bays**, two of which are fully enclosed
- **Multiple Conex units** that can serve as demonstration stations, project stations or for tool and equipment storage
- **Outdoor spaces** for large equipment demonstrations

Auburn will also use the lab to host outreach events, including the Construction Management Summer Academy for Young Women and the Building Construction Summer Camp for rising high school juniors and seniors, already scheduled for June.

LETTERS *from our* LEADERS

FROM
the
CHAIRMAN
and
CEO
Bill Morton



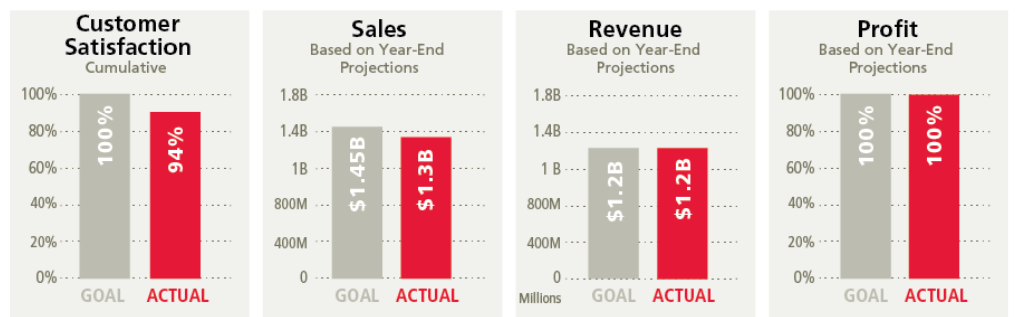
In thinking about this Newscorner, it is obvious we need to depart from our traditional focus and communicate what is happening in these unprecedented times. We would normally be talking about sales and revenue performance in the first quarter. Because our business and personal situations are already impacted and probably will be even more in the weeks ahead, that focus will have to wait until we can understand the full effect of the drastic actions taken in so many areas.

Until the shutdown of the economy, we were expecting to have one of the best sales years in our history. We entered the year with a solid backlog and the prospect of a record year for the company. Because we cannot fully understand all the impacts, we are taking a conservative approach to forecasting the results for the year.

We have had a handful of small renovation projects paused and start dates on two larger projects deferred. At this point, the changes on those projects would not represent a significant impact to our business plan. In fact, at the federal level, healthcare construction, which represents about 80% of our revenue, is considered an essential activity and has been allowed to continue. Beyond that, healthcare was designated a critical resource and received a significant portion of the federal stimulus package. On balance, the environment for continued healthcare construction looks promising.

What actions should we be taking now? First, recognize that the business climate is very uncertain. No one knows when the shutdown will end or how long it will take the economy to recover. Secondly, the effect on each industry segment will be different. For example, unfortunately, the travel industry is in freefall and our hotel clients are clearly dealing with major revenue impacts.

2020 PERFORMANCE INDICATORS



As a result, we are in the process reviewing all non-essential expenditures and plan travel only when necessary. While we have already taken action in these areas, it will be even more important if the shutdown period extends.

Now, we should not lose focus on the business. Our cover story about the new Robins & Morton Construction Field Laboratory at Auburn University is a unique, innovative and exciting story. In addition, it is our way of investing in the future leaders of the construction industry. We are extremely pleased to be partnering with the College of Architecture, Design and Construction on this new facility.

I would like to thank each of you for the effort you are making to deal with the difficulties and challenges of the impact of the coronavirus. Our field teams deserve special thanks for dealing with all the additional measures necessary while still accomplishing the goals of our clients. In addition, I want to especially recognize the work of our coronavirus task force for developing guidelines on how we operate to maintain safe and healthy conditions. The health of our people, project partners and our clients should be our number one concern.

FROM
the
PRESIDENT
and
COO

Robin Savage



As we begin preparation of our Newscorner in the midst of the COVID-19 crisis, there is one sure thing – events will be different by the time you receive it!

We continue to deal with a rapidly changing situation and it's extremely hard to plan for an anomaly like this. However, through flexibility and good teamwork, we have reacted well. Hopefully we will continue making progress to resolve this serious situation.

What we can effectively plan toward is our long-term success for the future. We are about 18 months into our latest strategic planning process and the effort is advancing well. We have discussed many important aspects of our business but have essentially focused on three major areas of planning: **people and development, risk management, and continuity and growth.** As we deal with the short-term situation of COVID-19, we need to stay focused on our long-term success, as well.

In the area of **people and development**, we have been working on an array of proactive actions related to hiring, training and development. At the entry level, we have enhanced campus recruiting, developed starter packages for new employees, and improved our orientation process to include more information on how Robins & Morton works.

The use of SuccessFactors as a performance and career development tool reached 70% to 80% in 2019. We hope to improve upon this

in the coming months and emphasize more career planning through its use. Additionally, we plan to begin measuring true engagement in these conversations as opposed to simply online use. We have also begun the training process for better retention through communication, surveys, and career planning. There are no fewer than 20 tangible actions in place to support these efforts, including the development of tracking databases, a certification program, and survey logs.

Risk management can cover a wide range of actions and topics, and we have identified several courses of action related to this. We plan to address our scheduling process by enhancing our existing procedures as well as adding internal resources to support it. The development and use of Procure as a management tool will be studied and integrated with other areas of the business. We will establish resource committees to develop a specific plan around this. In the area of project forecasting, several new tools are in development, including enhanced cash flow reports for larger jobs. In the area of policies and procedures, a dedicated team has been established to review all of the existing policies and update them, integrating our latest management tools and philosophies. This will be a step-by-step process that should result in good risk management tools for companywide use. The first major review should be complete by the second quarter of this year.

Finally, we will continue to address the **growth and continuity** of the company. This has always been handled conservatively and with great care, as our actions in this area probably have the greatest effect on our long-term success. We are continuing with our plans for geographic expansion with the opening of two offices. The timeline on this could shift a little due to the effects of COVID-19, but it is currently still on track for 2020. Our expansion into the commercial growth sector is still underway as we continue to diversify at a controlled level. Lastly, long-term continuity for the company is continuing to be addressed by the development of strong future leaders. We are facilitating this through diversification of assignments, training, and mentoring through strong communication.

In spite of the COVID-19 anomaly, our future is bright. Will there be economic effects, possible struggles with sales, and unforeseen impacts? The answer is yes, there likely will be. However, if we adapt effectively, continue to think strategically about our future, and remain dedicated to our growth principles, this will eventually fade into the past.

Thanks for all who have been a part of the strategic planning effort and we look forward to sharing the success of these plans as they continue to develop.

SMARTFAB: NEW OVERVIEW COMING SUMMER 2020



Carilion Roanoke Memorial Hospital rendering

Last summer, Robins & Morton announced a formal initiative to create a project-specific, customizable approach for prefabrication called **SmartFab**.

Led by a five-member cluster group, the approach coalesces Robins & Morton's industry-leading quality, production and logistics programs to efficiently guide project delivery teams through processes like prefabrication, modularization, unitization, kitting and supply chain management.

To achieve a standardized deliverable for widespread use, the group's leaders – Bill Stevens, Bill Morton, Kyle Davis, Steve Moore and Jennifer Lacy – have been working toward a consolidated overview, which is in its final stages. They expect this to be available in Summer 2020. They have also started work on an additional implementation guide to help project team members in applying SmartFab more tactically.

Meanwhile, Bill Stevens and his team will be utilizing the ideology behind SmartFab on their current project – Carilion Roanoke Memorial Hospital in Roanoke, Virginia – as it breaks ground in April. The \$300 million, multi-year, campus-transforming project will span approximately 900,000 square feet. It will feature an emergency department expansion, a 76-bed patient tower, a 72-bed behavioral health tower, pedestrian bridge connector and parking garage. Throughout its duration, the project will involve more than 5,000 people, peaking around 1,000 workers, and is scheduled for completion in 2024.

100% CUSTOMER SATISFACTION *for* 2019

Robins & Morton is proud to give our clients world-class customer service — the kind that cultivates long-lasting relationships. At the end of every project, a third party surveys each client on preconstruction activities, construction activities, post-construction activities, miscellaneous comments and overall ratings, and we have maintained an overall average of **94%** since the inception of this survey in 1993. Congratulations to the project teams featured below that received **100%** results on their customer satisfaction client surveys in 2019.



ATRIUM HEALTH CABARRUS CAMPUS

Concord, North Carolina
Infrastructure Upgrades and Patient Tower Addition

Start Date: May 2016 **End Date:** August 2019 **Cost:** \$86,775,000

Team Members: Alex Brock, Mike Bumgardner, Ashley Colon, Jeff Fox, Brian Gallucci, Robert Gambrell, Matthew Gean, Mike Goodin, Jeremiah Legalo, Randy Longshore, John Martin, Christopher Miller, Sheldon Monroe, Pat Moore, Steve Moore, Ryan Roberts, Jim Romano, Adam Scott, Raney Sledge, Kenneth Stechly

Comments:

"I've done this for over 30 years, and there are only one or two contractors that really do understand and get what it means to be a good team player, and Robins & Morton is one of them. They just get it. They know what it takes to make it happen."

Brad Lucas, Atrium Health

WILSON MEDICAL CENTER

Wilson, North Carolina
Operating Room and Obstetrics Suites Renovation

Start Date: June 2018 **End Date:** May 2019 **Cost:** \$9,243,000

Team Members: David Bidy, Neal Brock, Wesley Byrd, Chris Cadenhead, Richard Falcone, Jake Gehring, Jesse Golden, Jake Holland, Drew Jackson, Sheldon Monroe, Todd Osborne, Donny Williams

Comments:

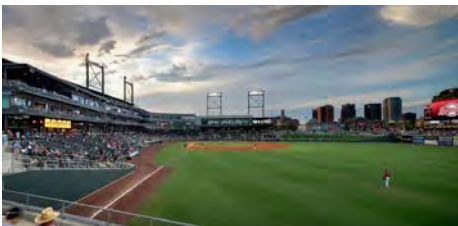
"[Robins & Morton] couldn't have been better. They were a good team to work with. They really understand healthcare and working in an environment of infection control... Communication was great throughout the project. It's day to day and moment to moment. It works really well for us. I'm very happy."

Rob Boswell, Wilson Medical Center

INDUSTRY *leader* AWARDS

REGIONS FIELD NAMED 'PROJECT OF THE DECADE'

In January, **Birmingham Business Journal** identified 20 construction projects that defined Birmingham in the previous decade. Although the 2010s began in the wake of the Great Recession, they ended with a building boom. From apartment complexes, to historic renovations, Birmingham's skyline looked much different over ten short years. In the feature, Robins & Morton's **Regions Field** project topped the list for its size and lasting economic impact on the Magic City. The venue not only began to draw baseball fans downtown, but it also paved the way for millions of dollars in development in the years that followed.



MOUNT SINAI MEDICAL CENTER RECEIVES DESIGN AWARDS

Mount Sinai Medical Center's Skolnick Surgical Tower recently received two awards from the **Precast/Prestressed Concrete Institute's 2020 Design Awards**. It not only tied for the **Best in Healthcare Award**, but it was also recognized with the **Harry H. Edwards Industry Advancement Award**. This winner is described as having, "fresh, uninhibited concepts that hold the potential to move the industry to the next generation." Congratulations to CannonDesign, GATE Precast, Precast Erectors and the Robins & Morton Mount Sinai team on this recognition.



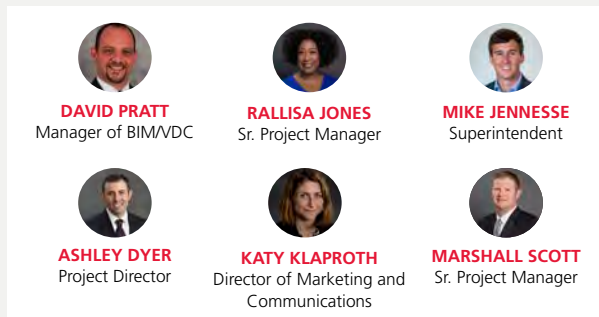
THE STRATEGIC PLANNING GROUP: ONE YEAR PROGRESS REPORT

It's been slightly more than a year since Robins & Morton launched the inaugural **Strategic Planning Group**, including 17 preconstruction, marketing, VDC, self-perform, and field team members.

Collaborating with the executive strategic planning committee, this group has focused on championing three initiatives that will shape the future of the company: **growing our people, policies and procedures, and work/life balance**. Although they have been holding quarterly in-person meetings to benchmark progress, discuss challenges and share partnership opportunities, the subgroups have worked together behind the scenes to establish clear roadmaps in achieving overarching goals.

Growing our people.

Although there were existing processes in place for employee growth and development, there has been ongoing discussion surrounding enhancing the employee experience, ultimately leading to the formation of this initiative. As a result, this group began diving into the intricacies of recruiting, hiring, onboarding, retention, career planning, engagement, diversity, and learning and development.



To effectively tackle this Herculean task, they divided it into four sections: **hire, assess, development** and **retention**. Within the **hire** category, team members spent the last year creating a new hire checklist, a new employee start-up package, and revisiting our new hire processes and tools. In the near term, the team will be working on a military/veteran recruitment campaign, implementing an R&M Way study action exercise into the onboarding process and establishing defined college recruiting teams.

The **assess** category focused on promoting the use of SuccessFactors for career planning. Moving forward, their attention will shift to improving SuccessFactors engagement as well as improving the hourly review process.

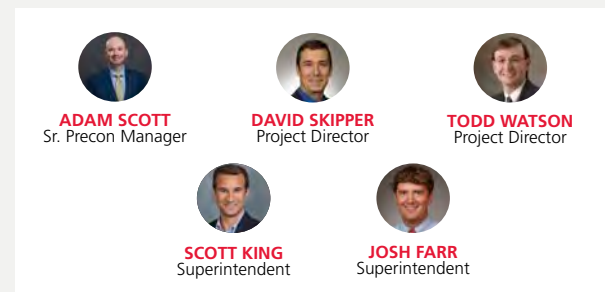
The **development** tasks are focused on better understanding how Robins & Morton can support its people in their pursuit of professional excellence, therefore this team spent much of its time in 2019 on research. In the near term, the team will use their findings to draft a framework that incentivizes select training and certification achievements.

Finally, **retention** determined that a significant factor in retaining employees was tied to the satisfaction of their families. To provide a better outlet in connecting Robins & Morton employees and families, Relocation Coordinators Stephanie Chandler and Katie

Scott proposed and launched the Family Hub Facebook group. Through this, they've hosted virtual gatherings, provided local recommendations and created a space for members to experience a sense of community. In the near term, the team will begin drafting a more robust diversity initiative.

Revising Policies and Procedures.

Policies and Procedures remain an important part of how Robins & Morton performs work, but as the organization has evolved with Building Forward®, certain aspects of the documents have not adequately adapted.

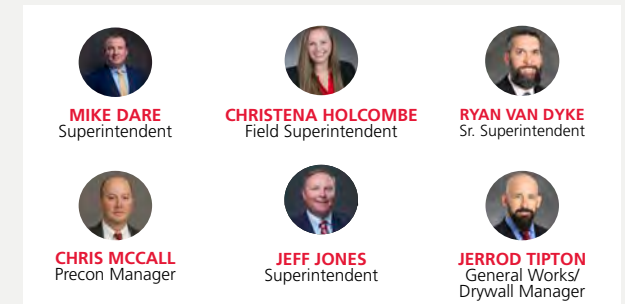


After conducting a companywide survey, the Policies and Procedures group has taken a hands-on approach to ensuring they reflect current cultural standards.

To date, all policies have been indexed, tagged for revision and placed into a proposed framework for reorganization. Some policies have already been rewritten and are awaiting approval, and the team is actively working with applicable departments to complete the remaining. Their near-term actions include final approval, establishing an approval process for future revisions and publishing the updated versions.

Achieving better work/life balance.

In a schedule-driven industry like construction, achieving work/life balance can be challenging. To take proactive measures against burnout and the effects of an always-on mentality, this group



began brainstorming ways to feasibly integrate better balance into Robins & Morton's culture.

In the last year, they proposed and implemented a birthday holiday. They also began developing a jobsite people and planning campaign, and are currently revisiting the living allowance and trip home benefits process.

Senior Strategic Planning Committee Progress

Additionally, the executive strategic planning committee, made up of senior-level managers, has continued to work on their four initiatives while supporting the strategic planning group. These four initiatives include: creating infrastructure to base our people more regionally, expanding our business unit management model, focusing growth with micro-offices and creating clarity surrounding the bonus program. While several of these initiatives will take time to successfully implement, the committee has already updated the business unit management model to reflect more career tracks for our preconstruction team, a Construction Coordinator position to attract more talent, and a Project Director and a Division Safety Director position to support multiple project oversight. They have also provided clarification on the bonus structure and are on track to open two new offices in 2020.

The Strategic Planning Group's diversity of perspective has proven invaluable when considering new business ventures, and their work in accomplishing tangible objectives cannot be understated. As the second quarter launches, they continue to press forward in pursuit of their goals, approaching challenges with fresh ideas – all to make Robins & Morton the best it can be.

GIVING *with* PURPOSE



The Charlotte office volunteered at the **Samaritan's Purse, Operation Christmas Child** during the holidays. By working in the processing center to put the final touches on shoebox gifts, they packaged up approximately 30,000 that were delivered to children around the world!



On **Dec. 7**, Robins & Morton was the returning premier sponsor for the **Reindeer Run and Santa Stroll** in Macon, Georgia, benefiting the Beverly Knight Olson Children's Hospital Navicent Health. Project Director Ashley Dyer not only worked as a greeter, but also participated in the run!

RECENTLY PROMOTED

These individuals have displayed a strong work ethic and have improved their skills and qualifications in their positions.

Operations

Mitch Coley	Division Manager
Todd Gossett	Division Safety Director
Gentry Jones	Division Safety Director
Sheldon Monroe	Division Safety Director
Jeff Fox	Project Director
Robert Creswick	Senior Project Manager
Daniel Alonso	Concrete Senior Project Manager
Rick Guertin	Low Voltage Senior Project Manager
Mike Goodin	Senior Superintendent
Ryan Van Dyke	Senior Superintendent
Hannah Harrison	Regional VDC Manager
Heather Gallagher	Project Manager
Adam Ozier	Project Manager
Taylor Payne	Project Manager
Jared Selkirk	Project Safety Manager
Wayne Baughn	Superintendent
Brian Gallucci	Superintendent
Jared Wilson	Superintendent
James Ayers	Field Superintendent
Logan Burgess	Field Superintendent
George Butler	Field Superintendent
Brian Cowan	Field Superintendent
Christena Holcombe	Field Superintendent
Pat Moore	Field Superintendent
Marlon Page	Field Superintendent
Garrett Plossay	Field Superintendent
Blake Sayers	Field Superintendent
David Tear	Field Superintendent
Jon Drouin	Assistant Project Manager
Jake Holland	Assistant Project Manager
Ryan Pasko	Assistant Project Manager
Al Ramirez	Assistant Project Manager
Juran Smith	Assistant Project Manager
Tiffany Snow	Assistant Project Manager
Michael Carraway	Assistant Superintendent
Joseph Celestino	Assistant Superintendent
Adam Gurley	Assistant Superintendent
Kyle Keaton	Assistant Superintendent
Eric Lepage	Assistant Superintendent
Drew Main	Assistant Superintendent
Porter Martin	Assistant Superintendent
Troy Martin	Assistant Superintendent
Edgar Nieves	Assistant Superintendent
Eric Pagels	Assistant Superintendent
Darian Robinson	Assistant Superintendent
Logan Rush	Assistant Superintendent
Clint Smith	Assistant Superintendent
Chris Szapor	Assistant Superintendent
Carrie Buttles	Project Engineer
Christopher Chernick	Project Engineer
Cory Frisco	Project Engineer
Juan Herrera Bustos	Project Engineer
Brett Jacobs	Project Engineer
Michael Lummis	Project Engineer
Andrew McCrory	Project Engineer
Nicholas O'Connor	Project Engineer
Brady Ray	Project Engineer
Emmanuel Regalado	Project Engineer
Alejandro Rivera Aponte	Project Engineer
Michele Ruzinsky	Project Engineer
Jack Schweers	Project Engineer
Daniela Torres Ramirez	Project Engineer
Sean Webb	Project Engineer
Tommy Crowe	Field Engineer
Oscar Prado	Field Engineer
Brentlee Rigney	Field Engineer
Hector Gomez	MEP Coordinator
Scott Strength	VDC Coordinator
Michael Ard	Construction Coordinator
Jonathan Bottiger	Construction Coordinator
Michael Fry	Construction Coordinator
Adrian Harris	Construction Coordinator
Jonathan Rowell	Construction Coordinator
Tanner Swayne	Construction Coordinator
Kalyn Huguley	Safety Administrator
Anna Thompson	Project Assistant
Brooke Sanders	Senior Field Office Assistant
Katrina Crowe	Field Office Assistant

Support Services

Sarah Gambriel	Assistant Controller
Liz Swack	Corporate Recruiter
Susie Brasher	Employee Benefits Manager
Laurie Padgett	Learning and Development Manager
Jacque Harty	Marketing and Brand Manager
Amanda Bradley	Senior Marketing Coordinator
Rob Kuhl	Senior Marketing Coordinator
Sue Korunow	Senior Administrative Assistant
Ximena Lopez	Administrative Assistant
Kerri Brown	Account Payable Assistant
Gillian Gammon	Risk Management Assistant



In **February**, Robins & Morton project teams and offices showed their support for heart health awareness by participating in **National Wear Red Day** on Feb. 7.



In conjunction with Indiana Hope Project, the La Porte Hospital project team donated four pallets of food benefiting the **Center for Township Trustee Food Pantry and Resource Center** of La Porte, Indiana, in **December**.



On **Jan. 25**, several of our Birmingham team members packed boxes for **Feed My Starving Children**, a nonprofit dedicated to feeding hungry children throughout the world. The 58,752 meals and 272 boxes packed will feed 160 children for a year!



Our **Huntsville office, Orlando office, Southeast Georgia Health System team, and Horizon West team** collected gifts for **community-based toy drives** at Christmas. Thank you to all of our people who shared the holiday spirit with members of their communities!



Just in time for Thanksgiving, the Dallas Office spent an afternoon packing meals for **Feed My Starving Children**. In two hours, the team, along with other volunteers, packed 29,376 meals and 136 boxes, which equates to 80 children fed.



Several members of Robins & Morton's Southeast Georgia Health System project team took on the **Oaks 10k and Half Marathon** on Jekyll Island, Georgia, in **November**. This event benefits student programs at St. Simons Island Christian School.



In **February**, Robins & Morton's Mayo Clinic project team was a platinum sponsor for the second annual **Caring for Kids Fundraiser** by Jacksonville's Chapter of NFL Alumni. The event benefits various youth-related programs within Duval County, Florida.



On **Jan. 18**, Robins & Morton was the presenting sponsor for **Marshall Medical Centers 6th Annual Winter Ball**, benefiting the Marshall Cancer Care Center. Project Director Ashley Dyer had the opportunity to thank attendees for their support and raise a glass to the continued success of the health system.



Members of the Dallas team and their families participated in **Wreaths Across America** at Pecan Grove Cemetery in McKinney, Texas, in **December**. The organization's mission is to remember and honor veterans by coordinating wreath-laying ceremonies at more than 1,600 locations across the U.S.



In support of the Palmetto Council Boy Scouts of America, Robins & Morton's Wofford College team spent a cool afternoon at the **2019 Sporting Clays for Scouting**. They served as both participants and sponsors at the November event.



Robins & Morton was a Birdie Sponsor for the **33rd Annual INTEGRIS Golf Classic** in **November**. This year's event raised more than \$173,000, supporting the Community Care Coordination program at INTEGRIS Southwest Medical Center and benefiting at-risk patients in the South Oklahoma City community.

ROBINS & MORTON

BY THE NUMBERS

WE WELCOMED

21

NEW HIRES

Felix Aleman

Self Perform Work Senior Safety Manager
Miami Office

Bradley Davidson

Field Engineer
Encompass City View

Josh Davis

Virtual Design Coordinator
Orlando Office

Joe Klawe-Genao

Field Engineer
Nemours Children's Hospital

Paul Hantzis

Senior Project Manager
Charlotte Office

Alaina Holland

Field Engineer
Reeves County Hospital

Sean Jensen

Construction Coordinator
LabCorp Birmingham

Kayla Johnson

Field Engineer
Birmingham Lakeshore Office

Larry Johnston

Assistant Superintendent
Gerald Champion Regional Medical Center

Nick Kouskolekas

Field Engineer
Wofford College

Chris Legare

Hanger Manager
Aviation

Steve Nielsen

Senior Superintendent
St. Anthony's Hospital

Wade Nolan

Virtual Design Coordinator
Birmingham Office

Tony Pettine

Drywall Superintendent
Duke University Medical Center

Chris Robinson

Field Engineer
Brookwood Medical Center

Caitlin Shiflett

Campus Recruiter
Birmingham Office

Neal Skinner

Low Voltage Superintendent
Duke Raleigh Hospital

Matthew Sims

MEP Manager
Huntsville Hospital West Bed Tower

Michael Sumners

Estimator
Birmingham Lakeshore Office

Shane Whitfield

ERS Estimator
Orlando ERS Office

Jacob Zabel

Field Engineer
Rusk State Hospital

SERVICE ANNIVERSARIES

5 YEARS OF SERVICE

James Ayers
Alex Brock
Logan Burgess
Edna Chavira
Tonya Chavis
Ricky Collera

Lesther Trochez Cruz
Dusty Gallas
Felipe Giambarba
Lynette Guthrie
Gibson Hand
Carlos Hernandez
Andy Kleinstaubert
Lloyd Lippert

Cameron Locust
Steve Moore
Steve Pedersen
Mario Diaz Perez
Olga Alvelar Sanchez
Ottis Seaborn
Andre Smith
Liz Swack

10 YEARS OF SERVICE

Luke Evins
Hannah Harrison
Jacque Harty
Gentry Jones
Juan Ortiz
Lisa Rogers

20 YEARS OF SERVICE

David Allen

R&M *project* MILESTONES



ADVENTHEALTH BRANDON OFFSITE EMERGENCY DEPARTMENT OPENS

BRANDON, FLA.

Robins & Morton, AdventHealth West Florida Division, HuntonBrady Architects, and TLC Engineering celebrated the grand opening of the AdventHealth Brandon Offsite Emergency Room in Brandon, Florida, in February.

The 16-bed, 19,000-square-foot offsite emergency room serves as a full-service ER and will be open 24 hours a day, seven days a week. It features onsite diagnostic imaging services including x-ray, ultrasound, CT scans and laboratory services. The facility will also begin providing outpatient imaging services in May 2020.

HuntonBrady Architects served as the project's architect, TLC Engineering provided MEP engineering services, and Robins & Morton served as the general contractor.



ADVENTHEALTH WESTCHASE ED OPENS

TAMPA, FLA.

AdventHealth Westchase's new freestanding emergency department in Tampa, Florida, opened on Feb. 4 after 11 months. The 14,340-square-foot facility contains 12 beds and features an onsite lab with imaging.

During construction, the team had to import 11,500 cubic yards of dirt to elevate the site out of wetlands. Robins & Morton also self-performed concrete, Division-10, drywall and ceiling grid.



NEMOURS CHILDREN'S HOSPITAL SIXTH FLOOR EXPANSION COMPLETES

ORLANDO, FLORIDA

In January, Robins & Morton completed Nemours Children's Hospital's sixth floor expansion. The 40,000-square-foot project is home to the hospital's 30-bed critical and cardiac care units. The operating room, cath lab and ICU are also now together on the sixth floor to improve the workflow for doctors and nurses.



PARKWEST MEDICAL CENTER PATIENT TOWER EXPANSION OPENS

KNOXVILLE, TENN.

On Nov. 22, Robins & Morton joined Covenant Health of East Tennessee and ESa to celebrate the ribbon cutting for the new Parkwest Medical Center patient tower. The 140,000-square-foot tower adds 72 private patient rooms, seven operating rooms, a 30-bed PACU and an overall improved campus-like design for easier access to various locations within the hospital.



CRANE GOES UP IN SUPPORT OF 106 JEFFERSON, DOWNTOWN HUNTSVILLE

HUNTSVILLE, ALA.

Robins & Morton added another crane to the downtown Huntsville, Alabama, skyline in early February. This crane will assist the onsite project team at 106 Jefferson, Curio by Hilton, in constructing the 90,000-square-foot, 117-room boutique hotel scheduled to complete later this year. Uniquely, the city center currently features three major Robins & Morton projects in multiple market sectors: Huntsville Hospital's Orthopedic and Spine Tower, Redstone Federal Credit Union and 106 Jefferson.



ADVENTHEALTH MOUNT DORA MEDICAL PLAZA CUTS RIBBON, OPENS

MOUNT DORA, FLA.

On Jan. 22, Robins & Morton joined AdventHealth to celebrate the ribbon cutting for the new 22,000-square-foot medical plaza. The first floor includes 21 examination rooms, procedure and consult rooms, an interior reception area and a large, glass-enclosed lobby. The second floor is not yet open, but is planned to be the future home of AdventHealth Medical Group specialists and pediatric care.



ADVENTHEALTH WATERMAN OPENS FINAL PHASE: INPATIENT REHABILITATION

TAVARES, FLA.

In January, Robins & Morton joined AdventHealth Waterman to celebrate the grand opening of their first inpatient rehabilitation center. The 12-bed center is the final phase of the 111,000-square-foot expansion, which includes a new emergency department as well as women's and pediatric services. Previously, patients requiring rehabilitation services had to travel to Orange or Sumter counties to receive treatment, but they can now stay locally within Lake County to recover. With this addition, AdventHealth Waterman now contains 299 beds.



HH NICU EXPANSION HOLDS RIBBON CUTTING CEREMONY

HUNTSVILLE, ALA.

Alongside Huntsville Hospital, Robins & Morton celebrated the opening of the hospital's new 10-bed neonatal intensive care unit (NICU) expansion. Construction took place next door to the existing active NICU, requiring the project team to add special insulation for sound attenuation at the temporary barriers, hire a full-time cleaning staff, and implement stringent infection control measures.



ENCOMPASS HEALTH NEWNAN EXPANSION BREAKS GROUND

NEWNAN, GA.

On March 16, Robins & Morton joined Encompass Health in Newnan, Georgia, to celebrate the groundbreaking of the facility's latest addition. The addition will add 7,800 square feet and 10 beds to the existing 53,000-square-foot, 50-bed facility. It is slated for completion this fall.



HALIFAX HEALTH DELTONA HOLDS RIBBON CUTTING CEREMONY

DELTONA, FLA.

Robins & Morton, Halifax Health, Adams, HKS Architects and guests celebrated Halifax Health Medical Center of Deltona's ribbon cutting in Deltona, Florida, on Jan. 9.

The 196,000-square-foot patient tower is an addition to the community's existing freestanding emergency department. It includes operating suites, a surgery center, and a comprehensive imaging center featuring MRI, CT, X-ray, mammography and ultrasound equipment.

Designed by HKS, the facility reflects a Lean operational approach, creating a space that enables staff to work more efficiently. Adams served as the project's program manager and Robins & Morton served as the general contractor.

"Halifax Health is extremely pleased with the completion of this new facility," Jacob Nagib, Director of Engineering, Design and Construction at Halifax Health, said. "We look forward to providing superior healthcare services to the residents of Deltona and the surrounding areas."



RUSK STATE REPLACEMENT HOSPITAL BREAKS GROUND

RUSK, TEXAS

Robins & Morton, Texas Health and Human Services, and local and state dignitaries gathered to mark the official groundbreaking of Rusk State Hospital's replacement facility on Nov. 12.

This 225,000-square-foot project will replace a 100-year-old behavioral health facility, complete with two 100-bed units for both maximum and non-maximum-security patients. Ultimately, this increases the existing maximum-security unit capacity by 60 beds. The administration building will also be replaced during this update.

In total, the state has allocated \$195.6 million for the project.

Overall campus construction is scheduled for completion in 2024 – with the administration building opening in late 2021, the maximum-security unit opening in spring 2022, and the non-maximum-security unit opening in late 2024.

RECENTLY *awarded* PROJECTS

BayCare Wesley Chapel Hospital
\$120,000,000

New Acute Care Hospital
Wesley Chapel, Fla.

Novant Health, South Charlotte Medical Center
\$110,000,000

New Community Hospital and MOB
Ballantyne, N.C.

Baptist Health South Florida
\$24,000,000

East Bed Tower 2nd and 4th
Floor Buildout
Miami, Fla.

West Marion Community Hospital
\$20,000,000

Rehabilitation Tower
Ocala, Fla.

Vanderbilt University Medical Center
\$15,000,000

Lobby Expansion
Nashville, Tenn.

Duke University Medical Center
\$10,446,000

Main Campus Upgrades
Durham, N.C.

Mayo Clinic Mangurian Building
\$10,000,000

Research Lab
Jacksonville, Fla.

Encompass Health Rehabilitation Hospital of City View
\$9,500,000

19-Bed Addition and Renovation
Fort Worth, Texas

Auburn University, College of Education Building
\$8,000,000

New Facility
Auburn, Ala.

Wofford College
\$8,000,000

Campus Dining Hall
Spartanburg, S.C.

Gulf Shores Emergency Department
\$7,000,000

Freestanding Emergency Department
Gulf Shores, Ala.

Gerald Champion Regional Medical Center
\$6,400,000

ASV and Cancer Center
Alamogordo, N.M.

Southeastern Health, Gibson Cancer Center
\$5,000,000

Cancer Center Expansion
Lumberton, N.C.

Atrium Health Pharmacies
\$4,000,000

Renovations
Charlotte, N.C.

Encompass Health Rehabilitation Hospital of Newnan
\$3,500,000

10-Bed Addition
Newnan, Ga.

Sanmina Green Cove
\$3,117,522

Plant Renovation
Huntsville, Ala.

Nemours Children's Hospital
\$3,000,000

OR Renovation
Orlando, Fla.

Nor-Lea General Hospital
\$3,000,000

Miscellaneous
Lovington, N.M.

Redstone Gateway 8100
\$1,266,193

Office Building Foundations
Huntsville, Ala.

AdventHealth Ocala
\$1,000,000

Diagnostic Imaging Renovation
Ocala, Fla.

Alabama Department of Public Health
\$1,000,000

Facility Maintenance
Various Counties, Ala.

Baptist Health South Florida, Miami Cancer Institute
\$1,000,000

Pharmacy Buildout
Miami, Fla.

Holy Cross Hospital
\$1,000,000

IT Upgrades
Fort Lauderdale, Fla.

Mayo Clinic South
\$1,000,000

Fifth Floor Buildout
Jacksonville, Fla.

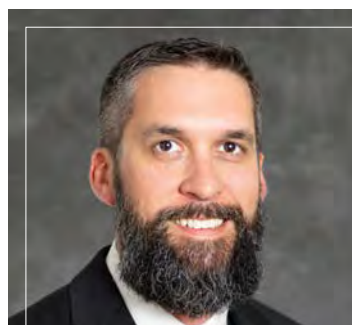
Vanderbilt University Medical Center
\$1,000,000

11th Floor Renovation
Nashville, Tenn.

Industry LEADERSHIP



In January, **Risk Management Supervisor** Gloria Cook and **Project Manager** Heather Gallagher led the **National Association of Women in Construction (NAWIC) Birmingham's Winter Social**. Thank you both for continuing to strengthen existing relationships in our industry and develop new ones through this important organization!



ROBINS & MORTON

CONGRATULATIONS TO

RYAN VANDYKE

on his selection to ENR Southeast's Top Young Professionals Class of 2020!

Robins & Morton thanks Ryan and the entire Class of 2020 for their leadership and commitment to our industry.



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Robins & Morton Construction Field Lab 1



2019 100% Customer Satisfaction 3

ROBINS & MORTON

400 Shades Creek Parkway
Birmingham, Alabama 35209



Parkwest Medical Center Tower Opens 5



Feed My Starving Children Birmingham 4



ROBINS & MORTON

NEWSCORNER