



Project Executive

Mike Bumgardner

Project Assignment/Role

As Project Executive, Mike’s main objective is to ensure that all our clients receive value, quality and complete customer satisfaction. He brings over 28 years of professional experience in construction management ranging from small addition/renovations to large, complex buildings.

Time Commitment

Mike will be managing multiple projects but will be available as needed.

Education

Auburn University, Bachelor of Science in Building Construction, 1995

Location

Base Office: Charlotte Office
Home: Charlotte, NC

Client References

Bruce Bailey, Tideland Health President/CEO, 843-527-7100, bbailey@tidelandhealth.org

Relevant Project Experience



CaroMont Health CRMC-Belmont Hospital, MOB and Parking Deck

593,233 SF | \$254,782,533 | In-Progress

Reference: Jay Miller, jay.miller@caromonthhealth.org, 704-860-2084

The 28-acre medical campus will include a 66-bed hospital (54 acute care beds and 12 observation beds), 16-room emergency department, labor and delivery unit, operating rooms and surgical capabilities, and robust diagnostic testing and imaging services. Also planned is a medical office building and parking deck. The hospital portion of the project was submitted to the North Carolina CON. Early estimates suggest the hospital alone could create as many as 150 new jobs in the region and see as many as 16,000 patients in the first year.



Novant Health Ballantyne Medical Center Greenfield Medical Center and MOB

273,500 SF | \$141,707,138 | Completed

Reference: Matt Stiene, mhstiene@novanthealth.org, 704-774-7826

Completed successfully, the 216,000-square-foot Novant Health Ballantyne Medical Center offers a comprehensive range of medical services to the Ballantyne community. The state-of-the-art facility boasts 48 beds spread across three stories, accommodating vital services such as operating rooms, radiology, oncology, labor and delivery, and a cafeteria. A feature of this project is the 57,500-square-foot medical office and outpatient services building, constructed to hospital building codes, with a plan for future conversion to additional hospital space. The project exemplifies how proactive planning, adaptable collaboration, and innovative problem-solving can overcome even the most daunting challenges, making Novant Health Ballantyne Medical Center a beacon of healthcare excellence for the community.



CaroMont Health CRMC Critical Care Tower

156,000 SF | \$92,101,290 | Completed

Reference: Jay Miller, jay.miller@caromonthhealth.org, 704-860-2084

Over a span of 30 months, the project team executed a four-story vertical expansion and constructed two eight-story circulation towers, all while the existing hospital continued to function. The project was marked by numerous challenges, including working above active operating rooms, tie-ins with existing hospital facilities, and planning to minimize disruptions during a crucial power shutdown. Despite these obstacles, the Robins & Morton team persevered, even through the disruptions caused by the COVID-19 pandemic. Their commitment to quality was evident through innovative construction methods, including prefabrication, in-place mockups, and comprehensive quality control measures. The end result was a state-of-the-art expansion encompassing 156,000 square feet, featuring 78 ICU rooms, enhanced support space, and 35,000 square feet of renovations.

28 Years in Healthcare

28 Years with Robins & Morton

50 NC Healthcare Projects

Project Director

Jeff Fox



Project Assignment/Role

As Project Director, Jeff will develop and maintain client and designer relationships. His primary responsibilities include managing our team to ensure all project goals are being met – conditions of satisfaction, schedule and budget. With extensive experience working on similar projects, Jeff adds significant strength to the project team. **In Jeff's 24 years in the industry he has completed more than \$1.3 billion in complex projects.**

Time Commitment

Jeff will be managing multiple projects but will be available as needed.

Education

Auburn University, Bachelor of Science in Building Construction, 1998

Location

Base Office: Charlotte Office
Home: Charlotte, NC

Client References

Jay Miller, CaroMont Health Construction and Property Management Dept. Manager
704-860-2084
jay.miller@caromonthhealth.org

Relevant Project Experience



CaroMont Health CRMC-Belmont Hospital, MOB and Parking Deck

593,233 SF | \$254,782,533 | In-Progress

Reference: Jay Miller, jay.miller@caromonthhealth.org, 704-860-2084

The 28-acre medical campus will include a 66-bed hospital (54-acute care beds and 12 observation beds), 16-room emergency department, labor and delivery unit, operating rooms and surgical capabilities, and robust diagnostic testing and imaging services. Also planned is a medical office building and parking deck. The hospital portion of the project was submitted to the North Carolina CON. Early estimates suggest the hospital alone could create as many as 150 new jobs in the region and see as many as 16,000 patients in the first year.



Atrium Health Lincoln Replacement Hospital and MOB

178,228 SF | \$105,509,254 | Completed

Reference: Brad Lucas, B Lucas Consulting (formerly with Atrium), blucasllc@gmail.com, 704-796-7239

The hospital anchors a 55-acre medical campus that includes a 40,000-square-foot medical office building housing surgical, orthopedics, cardiology, urology and OB/ GYN practices, as well as administrative offices and classrooms. The replacement facility utilized a modified Integrated Project Delivery technique, in which all key team players—owner, designers and building team—contributed their expertise from the beginning of schematic design. This innovative approach fostered seamless project management, innovative design elements and significant cost savings attributing to the project award.



Atrium Health Cabarrus Heart and Vascular Bed Tower, Infrastructure Upgrades, and Renovations

169,000 SF | \$114,185,051 | Completed

Reference: Brad Lucas, B Lucas Consulting (formerly with Atrium), blucasllc@gmail.com, 704-796-7239

By utilizing lean practices, Robins & Morton was able to handle the first hurdle of the project: budget constraints. Through cross-discipline analysis using Target Value Delivery initiatives and a proactive approach the original layout, materials, systems and continuous estimating the team was able to keep the design within budget. The end result is a five story heart and vascular tower built for future vertical expansion that houses interventional radiology services, new catheterization labs, electrophysiology labs, pre- and post-op care services, a CVOR (CardioVascular Operating Room) a 14-bed cardiovascular intensive care unit and the necessary infrastructure to support it. The project obtained the NC Department of Labor Safety & Health Achievement Recognition Program (SHARP). This was only the 2nd project in Western NC to achieve this recognition. The new facility is home to Atrium Health's Sanger Heart & Vascular Institute and is expected to serve more than 12,000 heart patients a year.

26 Years in Healthcare

25 Years with Robins & Morton

35 NC Healthcare Projects



Senior Superintendent

Mike Goodin

Project Assignment/Role

Throughout the design process, Mike will collaborate with the preconstruction team to develop the schedule, provide constructability reviews and prepare a site utilization plan. After preconstruction is complete, he will oversee field operations and ensure a clean, safe and orderly jobsite. With relationship-oriented leadership, Mike will earn the trust and respect of the project team, resulting in efficient and collaborative services. **In Mike's 26 years in the industry he has completed more than \$1.1 billion in complex projects.**

Time Commitment

Available September 2024
 25% in Preconstruction
 100% in Construction

Education

East Tennessee State University,
 Bachelor of Science in Engineering
 Technologies, 2002

Location

Base Office: Charlotte Office
Home: Charlotte, NC

Client References

Brad Lucas, B Lucas Consulting
 Owner, 704-796-7239
 blucasllc@gmail.com

Relevant Project Experience



**Novant Health Ballantyne Medical Center
 Greenfield Medical Center and MOB**

273,500 SF | \$141,707,138 | Completed

Reference: Matt Stiene, mhstiene@novanthealth.org,
 704-774-7826

Completed successfully, the 216,000-square-foot Novant Health Ballantyne Medical Center offers a comprehensive range of medical services to the Ballantyne community. The state-of-the-art facility boasts 48 beds spread across three stories, accommodating vital services such as operating rooms, radiology, oncology, labor and delivery, and a cafeteria. A feature of this project is the 57,500-square-foot medical office and outpatient services building, constructed to hospital building codes, with a plan for future conversion to additional hospital space. The project exemplifies how proactive planning, adaptable collaboration, and innovative problem-solving can overcome even the most daunting challenges, making Novant Health Ballantyne Medical Center a beacon of healthcare excellence for the community.



**CaroMont Health CRMC-Belmont Hospital, MOB
 and Parking Deck**

593,233 SF | \$254,782,533 | In-Progress

Reference: Jay Miller, jay.miller@caromonthhealth.org,
 704-860-2084

The 28-acre medical campus will include a 66-bed hospital (54-acute care beds and 12 observation beds), 16-room emergency department, labor and delivery unit, operating rooms and surgical capabilities, and robust diagnostic testing and imaging services. Also planned is a medical office building and parking deck. The hospital portion of the project was submitted to the North Carolina CON. Early estimates suggest the hospital alone could create as many as 150 new jobs in the region and see as many as 16,000 patients in the first year.



**Atrium Health Cabarrus Heart and Vascular Bed
 Tower, Infrastructure Upgrades, and Renovations**

169,000 SF | \$114,185,051 | Completed

Reference: Brad Lucas, B Lucas Consulting (formerly
 with Atrium), blucasllc@gmail.com, 704-796-7239

By utilizing Lean practices, Robins & Morton was able to handle the first hurdle of the project: budget constraints. Through cross-discipline analysis using Target Value Delivery initiatives, reimagining the original layout, materials, and systems, and continuous estimating, the team was able to keep the design within budget. The end result is a five story heart and vascular tower built for future vertical expansion that houses interventional radiology services, new catheterization labs, electrophysiology labs, pre- and post-op care services, a CVOR (CardioVascular Operating Room) a 14-bed cardiovascular intensive care unit and the necessary infrastructure to support it. The project obtained the NC Department of Labor Safety & Health Achievement Recognition Program (SHARP). This was only the second project in Western NC to achieve this recognition. The new facility is home to Atrium Health's Sanger Heart & Vascular Institute and is expected to serve more than 12,000 heart patients a year.

26 Years in
 Healthcare

22 Years with
 Robins & Morton

25 NC Healthcare
 Projects

Senior Project Manager

Nicole Betzner



Project Assignment/Role

As Senior Project Manager, Nicole leads Robins & Morton in achieving all profit, time, quality and client satisfaction objectives on projects. Her responsibilities include buyout and purchasing, cost and management control, submittal process, close-out documents and managing / coordinating trade contractors. **In Nicole's 16 years in the industry she has completed more than \$700 million in complex projects.**

Time Commitment

Available September 2024
25% in Preconstruction
100% in Construction

Education

University of Cincinnati, Bachelor of Science in Architectural Engineering Technology, 2005

Location

Base Office: Charlotte Office
Home: Greensboro, NC

Client References

Jim Williams, Wake Forest Baptist Health, 336-749-7441
jkwillia@wakehealth.edu

Relevant Project Experience



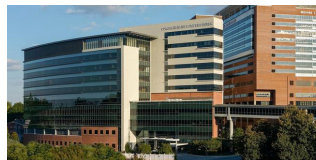
CaroMont Health CRMC-Belmont Hospital, MOB and Parking Deck
593,233 SF | \$254,782,533 | In-Progress
Reference: Jay Miller, jay.miller@caromonthhealth.org, 704-860-2084

The 28-acre medical campus will include a 66-bed hospital (54-acute care beds and 12 observation beds), 16-room emergency department, labor and delivery unit, operating rooms and surgical capabilities, and robust diagnostic testing and imaging services. Also planned is a medical office building and parking deck. The hospital portion of the project was submitted to the North Carolina CON. Early estimates suggest the hospital alone could create as many as 150 new jobs in the region and see as many as 16,000 patients in the first year.



Veterans Affairs Health Care Center Kernersville
380,000 SF | \$105,000,000 | Completed
Reference: Paul Gorenflo, 704-927-6557, p.gorenflo@perkinseastman.com

The VA Kernersville Healthcare Center in central North Carolina enhances the patient experience through thoughtful site and building design. This four-level, 325,000-square-foot outpatient facility offers services including ambulatory surgery, cardiology, diagnostic imaging, behavioral health, and women's health. The design promotes wellness by providing daylight-filled areas with nature views, extensive outdoor spaces, and unique landscapes. The facility is organized into three clinical volumes connected by a daylit circulation spine named the Triad Trail, with patient waiting areas easily accessible. A double-height public dining area and two-level outdoor porch at the western end provide scenic views and serve as distinctive architectural features.



Atrium Health - Wake Forest Baptist Comprehensive Cancer Center Vertical Expansion
283,000 SF | \$125,000,000 | Completed
Reference: Michael Miller, 804-305-6075, mmiller@hksinc.com

This project involved relocating oncology inpatient beds into a new seven-story vertical expansion of the Comprehensive Cancer Center, enhancing the facility with a fresh visual identity. The addition integrates research, teaching, and patient care, featuring an interior courtyard for green space and natural light. Materials such as brick veneer, aluminum panels, and laminated glass ensure a seamless connection to the existing building. The expansion consolidates inpatient and outpatient services in a single, freestanding cancer hospital with 16 critical care beds, 10 palliative care beds, 120 acute oncology beds, and 12 bone marrow transplant beds, offering comprehensive cancer treatment and access to more than 200 clinical trials.

16 Years in Healthcare

3 Years with Robins & Morton

17 NC Healthcare Projects

Senior Preconstruction Manager

Taylor Payne



Project Assignment/Role

As Senior Preconstruction Manager, Taylor will lead oversight of all quantity take-offs, pricing, and preparation of all budget estimates. This involves alternate analysis, assumptions and clarifications, working closely with the Nicole Betzner and Rusty Spray to plan the scoping of bid packages, and prepare a qualified trade contractor/ vendor bid list. **In Taylor's 13 years in the industry he has completed more than \$600 million in complex projects.**

Time Commitment

Taylor will be managing multiple projects but will be available:
100% in Preconstruction
Available as Needed in Construction

Education

Masters of Integrated Design and Construction, Auburn University, 2014
B.S. Degree in Building Science, Auburn University, 2013

Location

Base Office: Charlotte Office
Home: Charlotte, NC

Client References

Shane Potter, Remedy Medical Properties - VP of Preconstruction, 312-505-9364
spotter@remedymed.com

Relevant Project Experience



Cherokee Indian Hospital Phase II Addition and Renovation

84,600 SF | \$45,656,319 | Completed
Reference: Damon Lambert, 828-736-4978
damon.lambert@cherokeehospital.org

In June 2020, Robins & Morton completed Cherokee Indian Hospital's Phase II behavioral health and crisis stabilization unit addition two months ahead of its original 20-month schedule, with zero recordable or lost time incidents. The first floor behavioral center houses 13 talking rooms, an exam room, a small group room, a large group room, two large classrooms, an art room, a kitchen, and a living and dining room, as well as faculty workstations. The second floor houses the crisis stabilization unit featuring 18 inpatient rooms, four acute care rooms, two large group therapy rooms, a dining area, a wellness gym, faculty workspace, and an accessible roof deck patio. Architect McMillan Pazdan Smith worked closely with the hospital and Robins & Morton to weave Cherokee heritage into the building's design elements.



King's Daughters Medical Center Campus Improvements - EIE Building

210,000 SF | \$118,206,385 | In-Progress
Reference: Larry Caines, 606-585-4742
larry.caines@kdms.kdhs.us

Robins & Morton was selected to construct the new Emergency and Imaging department for King's Daughters Medical Center to provide better care for the patients and families of Ashland, Kentucky. The eight-floor, 210,000-square-foot building will comprise 75 exam rooms and treatment spaces, including rooms designed for treating patient specialty care needs such as trauma, pediatrics, bariatrics, and behavioral health. It will feature a separate, covered ambulance entrance with triage bays, a separate entrance for patients brought in by law enforcement officers, private behavioral health patient entrances and treatment areas, and a dedicated work area for EMS and law enforcement officers to complete documentation. Additionally, the project includes a new hospital main entrance and a new lobby to connect the Emergency Department, Medical Plaza A & B, Outpatient Surgery, and Patient Tower 2.



Carilion Health - Cardiology Bed Tower, Parking, ED

895,000 SF | \$342,600,000 | In-Progress
Reference: Martin Misicko, 540-759-2398,
mwmisicko@carilionclinic.org

The Carilion Clinic Expansion consolidates formerly fragmented cardiology services into a new tower with a dedicated entrance lobby, support services, cardiac/vascular surgery, central sterile, cath/EP lab spaces and pre/post procedural beds. It contains 64 inpatient beds, expanded dietary services and two underground parking levels accommodating 550 vehicles. The new tower is connected to the existing hospital via a two-level connector on the west edge of the existing South Pavilion's sixth floor, while a prominent connector over Jefferson Street connects to the new parking garage. This work is located in a rural area in Western Virginia with a limited workforce. The project team has found creative ways to utilize all of the resources available in the area and couple that with regional contractors with extensive healthcare experience. This approach ensures that sufficient manpower is available for the project and the local labor market is learning skills necessary to thrive in the healthcare sector.

13 Years in Healthcare

10 Years with Robins & Morton

3 NC Healthcare Projects

Senior Preconstruction Estimator

Rusty Spray



Project Assignment/Role

As Senior Preconstruction Estimator, Rusty is involved from preliminary design and project alignment through preconstruction. He is responsible for reconciling the conceptual vision with the budget and laying the groundwork for a successful GMP estimate. His thoughtful and detailed approach brings value to the team and enables solid decision-making along the way. **In Rusty's 20 years in the industry he has completed more than \$600 million in complex projects.**

Time Commitment

Rusty will be managing multiple projects but will be available: 100% in Preconstruction Available as Needed in Construction

Education

Masters of Business Administration, The University of Alabama at Birmingham, 2002
 B.S. Degree in Healthcare Management, University of Alabama, 2001

Location

Base Office: Birmingham Office
Home: Birmingham, AL

Client References

Joe Pritchard, 540-797-4868, jdpritchard@carilionclinic.org

Relevant Project Experience



CaroMont Health CRMC-Belmont Hospital, MOB and Parking Deck
 593,233 SF | \$254,782,533 | In-Progress
 Reference: Jay Miller, jay.miller@caromonthhealth.org, 704-860-2084

The 28-acre medical campus will include a 66-bed hospital (54-acute care beds and 12 observation beds), 16-room emergency department, labor and delivery unit, operating rooms and surgical capabilities, and robust diagnostic testing and imaging services. Also planned is a medical office building and parking deck. The hospital portion of the project was submitted to the North Carolina CON. Early estimates suggest the hospital alone could create as many as 150 new jobs in the region and see as many as 16,000 patients in the first year.



CaroMont Health CRMC Critical Care Tower
 156,000 SF | \$92,101,290 | Completed
 Reference: Jay Miller, jay.miller@caromonthhealth.org, 704-860-2084

Over a span of 30 months, the project team executed a four-story vertical expansion and constructed two eight-story circulation towers, all while the existing hospital continued to function. The project was marked by numerous challenges, including working above active operating rooms, tie-ins with existing hospital facilities, and planning to minimize disruptions during a crucial power shutdown. Despite these obstacles, the Robins & Morton team persevered, even through the disruptions caused by the COVID-19 pandemic. Their commitment to quality was evident through innovative construction methods, including prefabrication, in-place mockups, and comprehensive quality control measures. The end result was a state-of-the-art expansion encompassing 156,000 square feet, featuring 78 ICU rooms, enhanced support space, and 35,000 square feet of renovations.



Carilion Health - Cardiology Bed Tower, Parking, ED
 895,000 SF | \$342,600,000 | In-Progress
 Reference: Martin Misicko, 540-759-2398, mwmisicko@carilionclinic.org

The Carilion Clinic Expansion consolidates formerly fragmented cardiology services into a new tower with a dedicated entrance lobby, support services, cardiac/vascular surgery, central sterile, cath/EP lab spaces and pre/post procedural beds. It contains 64 inpatient beds, expanded dietary services and two underground parking levels accommodating 550 vehicles. The new tower is connected to the existing hospital via a two-level connector on the west edge of the existing South Pavilion's sixth floor, while a prominent connector over Jefferson Street connects to the new parking garage. This work is located in a rural area in Western Virginia with a limited workforce. The project team has found creative ways to utilize all of the resources available in the area and couple that with regional contractors with extensive healthcare experience. This approach ensures that sufficient manpower is available for the project and the local labor market is learning skills necessary to thrive in the healthcare sector.

20 Years in Healthcare

20 Years with Robins & Morton

13 NC Healthcare Projects

Senior Preconstruction Manager

Jerry Marshall



Project Assignment/Role

As Senior Preconstruction Manager, Jerry will lead oversight of all quantity take-offs, pricing, and preparation of all budget estimates. This involves alternate analysis, assumptions and clarifications, working closely with the Nicole Betzner and Rusty Spray to plan the scoping of bid packages, and prepare a qualified trade contractor/ vendor bid list. **In Jerry's 26 years in the industry he has completed more than \$1.3 billion in complex projects.**

Time Commitment

Jerry will be managing multiple projects but will be available as needed.

Education

B.S. Degree in Construction, Auburn University, 1998

Location

Base Office: Birmingham Office
Home: Birmingham, AL

Client References

Karin Henderson, Cone Health, Executive Director of Strategic Development, 336-803-3076, karin.henderson@conehealth.com

Relevant Project Experience



Carilion Health - Cardiology Bed Tower, Parking, ED

895,000 SF | \$342,600,000 | In-Progress

Reference: Martin Misicko, 540-759-2398, mwmisicko@carilionclinic.org

The Carilion Clinic Expansion consolidates formerly fragmented cardiology services into a new tower with a dedicated entrance lobby, support services, cardiac/vascular surgery, central sterile, cath/EP lab spaces and pre/post procedural beds. It contains 64 inpatient beds, expanded dietary services and two underground parking levels accommodating 550 vehicles. The new tower is connected to the existing hospital via a two-level connector on the west edge of the existing South Pavilion's sixth floor, while a prominent connector over Jefferson Street connects to the new parking garage. This work is located in a rural area in Western Virginia with a limited workforce. The project team has found creative ways to utilize all of the resources available in the area and couple that with regional contractors with extensive healthcare experience. This approach ensures that sufficient manpower is available for the project and the local labor market is learning skills necessary to thrive in the healthcare sector.



MUSC Children's Hospital and Women's Pavilion

625,000 SF | \$420,372,267 | Completed

The facility consists of an eleven-story bed tower, six-story diagnostic and treatment building, and 260 patient beds. The hospital also includes a neonatal intensive care unit, a pediatric intensive care unit, a large labor and delivery unit, a special care nursery, and specialized children's emergency services. The project was funded through a combination of special state dollars, private donations, and the FHA 242 (HUD) Hospital Mortgage Insurance Program. The structure is a deep concrete pile foundation, pile caps, structural steel, and a slab on metal deck designed to meet the region's seismic zone conditions. The exterior envelope is a mixture of brick, precast, metal panels, punch windows, and a curtain wall designed to meet hurricane force wind requirements. To construct the Shawn Jenkins Womens and Children's Hospital, Robins & Morton first demolished (including asbestos abatement) the existing 170,000-square-foot, four-story Charleston Memorial Hospital.



Southeast Georgia Health System Master Renovation and Expansion

223,051 SF | \$162,815,636 | Completed

Southeast Georgia Health System implemented a variety of capital improvement initiatives to modernize its healthcare facilities and meet the projected future healthcare needs of the residents of Southeast Georgia. This complex addition and renovation project included six separate projects that involved multiple phases and close coordination with SGHS to ensure that there no disruptions to patient and visitors and clear collaborative communication with all parties involved. This overall program includes six (6) separate projects: 1) the renovation and addition to the Emergency Department, 2) the renovation and addition to the Surgical Services/Central Sterile Supply departments including 32 new med/surg rooms and 16 OR's 3) the renovation of the existing 4th and 5th patient floors of the St. Simons Tower, 4) expansion of the Central Energy Plant, 5) an elevator tower addition, 6) and the renovation of 8 air handling units on the Southeast Georgia Health System, Brunswick, Georgia campus

26 Years in Healthcare

19 Years with Robins & Morton

4 NC Healthcare Projects

SmartFab® (Prefabrication) Director

Matt Hardy



Project Assignment/Role

Matt leads Robins & Morton's SmartFab® systematic review process to identify and implement customized, project-specific logistics, pre-assembly, modular and prefabrication plans for every project. Above all, Matt ensures we bring the greatest value to our clients by approaching this construction methodology as a client-centric review process rooted in our collaborative Building Forward® approach and supported by internal expertise. **In Matt's 25 years in the industry he has completed more than \$3 billion in complex projects.**

Time Commitment

Matt will be managing multiple projects but will be available as needed.

Education

B.S. in Business Management, Webster University, 2008

Naval Nuclear Power School, 1996

Location

Base Office: Orlando Office

Home: Orlando, FL

Relevant Project Experience



Novant Health Ballantyne Medical Center Greenfield Medical Center and MOB

273,500 SF | \$141,707,138 | Completed

Reference: Matt Stiene, mhstiene@novanthealth.org, 704-774-7826

Completed successfully, the 216,000-square-foot Novant Health Ballantyne Medical Center offers a comprehensive range of medical services to the Ballantyne community. The state-of-the-art facility boasts 48 beds spread across three stories, accommodating vital services such as operating rooms, radiology, oncology, labor and delivery, and a cafeteria. A feature of this project is the 57,500-square-foot medical office and outpatient services building, constructed to hospital building codes, with a plan for future conversion to additional hospital space. The project exemplifies how proactive planning, adaptable collaboration, and innovative problem-solving can overcome even the most daunting challenges, making Novant Health Ballantyne Medical Center a beacon of healthcare excellence for the community.



CaroMont Health CRMC-Belmont Hospital, MOB and Parking Deck

593,233 SF | \$254,782,533 | In-Progress

Reference: Jay Miller, jay.miller@caromonthhealth.org, 704-860-2084

The 28-acre medical campus will include a 66-bed hospital (54-acute care beds and 12 observation beds), 16-room emergency department, labor and delivery unit, operating rooms and surgical capabilities, and robust diagnostic testing and imaging services. Also planned is a medical office building and parking deck. The hospital portion of the project was submitted to the North Carolina CON. Early estimates suggest the hospital alone could create as many as 150 new jobs in the region and see as many as 16,000 patients in the first year.



Carilion Health - Cardiology Bed Tower, Parking, ED

895,000 SF | \$342,600,000 | In-Progress

Reference: Martin Misicko, 540-759-2398, mwmisicko@carilionclinic.org

The Carilion Clinic Expansion consolidates formerly fragmented cardiology services into a new tower with a dedicated entrance lobby, support services, cardiac/vascular surgery, central sterile, cath/EP lab spaces and pre/post procedural beds. It contains 64 inpatient beds, expanded dietary services and two underground parking levels accommodating 550 vehicles. The new tower is connected to the existing hospital via a two-level connector on the west edge of the existing South Pavilion's sixth floor, while a prominent connector over Jefferson Street connects to the new parking garage. This work is located in a rural area in Western Virginia with a limited workforce. The project team has found creative ways to utilize all of the resources available in the area and couple that with regional contractors with extensive healthcare experience. This approach ensures that sufficient manpower is available for the project and the local labor market is learning skills necessary to thrive in the healthcare sector.

25 Years in Healthcare

2 Years with Robins & Morton

150+ NC Healthcare Projects



Lean Practice Leader

Jennifer Lacy

Project Assignment/Role

Jennifer works to align how each client’s unique project goals can contribute to the entire team understanding value and eliminating waste. Through alignment, onboarding and project assessments, Jennifer can help facilitate and coach project teams to continuously improve. Before projects begin, Jennifer communicates with the client, design and project teams to align goals, ideas and opportunities that could streamline processes. During construction, Jennifer assists the entire project delivery team with establishing Conditions of Satisfaction, identifying Lean tools and processes, assessing and coaching Lean implementation.

Time Commitment

Jennifer will be managing multiple projects but will be available as needed

Education

B.S. in Business Administration (Operations Management), Texas A&M University - Commerce, 1991
 B.S. in Business Administration (Secondary English), University of Texas - Dallas, 2002

Location

Base Office: Dallas Office
Home: Dallas, TX

Client References

Victoria Navarro, AdventHealthVP of Design and Construction, 312-909-9980, victoria.navarro@adventhealth.com

Relevant Project Experience



Novant Health Ballantyne Medical Center Greenfield Medical Center and MOB

273,500 SF | \$141,707,138 | Completed

Reference: Matt Stiene, mhstiene@novanthealth.org, 704-774-7826

Completed successfully, the 216,000-square-foot Novant Health Ballantyne Medical Center offers a comprehensive range of medical services to the Ballantyne community. The state-of-the-art facility boasts 48 beds spread across three stories, accommodating vital services such as operating rooms, radiology, oncology, labor and delivery, and a cafeteria. A feature of this project is the 57,500-square-foot medical office and outpatient services building, constructed to hospital building codes, with a plan for future conversion to additional hospital space. The project exemplifies how proactive planning, adaptable collaboration, and innovative problem-solving can overcome even the most daunting challenges, making Novant Health Ballantyne Medical Center a beacon of healthcare excellence for the community.



CaroMont Health CRMC-Belmont Hospital, MOB and Parking Deck

593,233 SF | \$254,782,533 | In-Progress

Reference: Jay Miller, jay.miller@caromonthealth.org, 704-860-2084

The 28-acre medical campus will include a 66-bed hospital (54-acute care beds and 12 observation beds), 16-room emergency department, labor and delivery unit, operating rooms and surgical capabilities, and robust diagnostic testing and imaging services. Also planned is a medical office building and parking deck. The hospital portion of the project was submitted to the North Carolina CON. Early estimates suggest the hospital alone could create as many as 150 new jobs in the region and see as many as 16,000 patients in the first year.



Carilion Health - Cardiology Bed Tower, Parking, ED

895,000 SF | \$342,600,000 | In-Progress

Reference: Martin Misicko, 540-759-2398, mwmisicko@carilionclinic.org

The Carilion Clinic Expansion consolidates formerly fragmented cardiology services into a new tower with a dedicated entrance lobby, support services, cardiac/vascular surgery, central sterile, cath/EP lab spaces and pre/post procedural beds. It contains 64 inpatient beds, expanded dietary services and two underground parking levels accommodating 550 vehicles. The new tower is connected to the existing hospital via a two-level connector on the west edge of the existing South Pavilion’s sixth floor, while a prominent connector over Jefferson Street connects to the new parking garage. This work is located in a rural area in Western Virginia with a limited workforce. The project team has found creative ways to utilize all of the resources available in the area and couple that with regional contractors with extensive healthcare experience. This approach ensures that sufficient manpower is available for the project and the local labor market is learning skills necessary to thrive in the healthcare sector.

21 Years in Healthcare

21 Years with Robins & Morton

15 NC Healthcare Projects

Operations Manager

Marshall Scott



Project Assignment/Role

Marshall has been involved with some of Robins & Morton’s most successful projects. Marshall has an open, inclusive and collaborative management style. Marshall understands the importance of continuous communication, and focusing on removing any potential road blocks that could impede the progress and success of the project. His focus on Lean concepts benefits the project by gaining efficiencies, creating a culture of collaboration and study for improvement everyday. **In Marshall’s 21 years in the industry he has completed more than \$1 billion in complex projects.**

Time Commitment

Marshall will be managing multiple projects but will be available as needed.

Education

B.S. Degree in Building Construction, University of Florida, 2003

Location

Base Office: Charlotte Office
Home: Charlotte, NC

Client References

Casey Cooper, Cherokee Indian Hospital Authority, CEO, 828-506-2204, casey.cooper@cherokeehospital.org

Relevant Project Experience



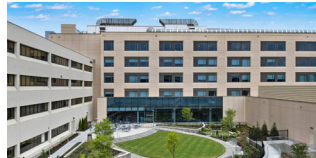
Carilion Health - Cardiology Bed Tower, Parking, ED
895,000 SF | \$342,600,000 | In-Progress
Reference: Martin Misicko, 540-759-2398, mwmisicko@carilionclinic.org

The Carilion Clinic Expansion consolidates formerly fragmented cardiology services into a new tower with a dedicated entrance lobby, support services, cardiac/vascular surgery, central sterile, cath/EP lab spaces and pre/post procedural beds. It contains 64 inpatient beds, expanded dietary services and two underground parking levels accommodating 550 vehicles. The new tower is connected to the existing hospital via a two-level connector on the west edge of the existing South Pavilion’s sixth floor, while a prominent connector over Jefferson Street connects to the new parking garage. This work is located in a rural area in Western Virginia with a limited workforce. The project team has found creative ways to utilize all of the resources available in the area and couple that with regional contractors with extensive healthcare experience. This approach ensures that sufficient manpower is available for the project and the local labor market is learning skills necessary to thrive in the healthcare sector.



Cherokee Indian Hospital
149,000 SF | \$90,919,662 | Completed
Reference: Casey Cooper, casey.cooper@cherokeehospital.org, 828-506-2204

After completing two IPD projects, Robins & Morton was awarded the Cherokee Indian Hospital project. This project enabled us to couple our knowledge of Lean culture and experience with IPD to fulfill a mission: Improve the Health of the Eastern Band of Cherokee Indians. This endeavor started with an intense work session facilitated by Howard Ashcraft aimed at defining value for this particular project and goals were developed to ensure the team was incentivized to make decisions based on the value as defined that day. A joint management structure was organized and processes were refined, relationships were built, and 26 firms participated in the Incentive Compensation Layer (ICL). As savings were identified, additional program elements were incorporated into the scope adding value to the project. The team accomplished all of our performance metrics and was rewarded with an additional contribution to the ICL for delivering on the promise. The behaviors and processes on this project became the case study for our organization’s Lean journey.



Duke Raleigh Hospital New In-Patient Tower and Surgery Expansion
265,288 SF | \$229,690,946 | Completed
Reference: Shawn Subasic, shawn.subasic@duke.edu, 919-730-9989

The newly occupied South Pavilion is the fulfillment of a decade-long vision by Duke Health administrators to create a world-class treatment facility. Representing a \$230 million investment in the future health of the Raleigh community, the project required a multi-layered preconstruction effort, including upgrades to essential utility infrastructure and building a new hospital within a few feet of the fully operational North Pavilion. The diagnostic and treatment work taking place in the new, six-story South Pavilion includes abundant space for families to take an active role in the healing process during their loved one’s stay. The new 265,288-square-foot facility expands the existing facility providing modern clinical space, as well as new infrastructure to support current and future growth initiatives.

21 Years in Healthcare

21 Years with Robins & Morton

13 NC Healthcare Projects

Field Superintendent (Site/Structure/Skin)

Brandon Neutzling



Project Assignment/Role

As Field Superintendent, Brandon provides support to Mike Goodin and Nicole Betzner in achieving all profit, time, quality and customer satisfaction objectives. He will also assist with logistical planning, coordination with client and design team, developing the project schedule and looking ahead to identify potential project constraints. **In Brandon's 15 years in the industry he has completed more than \$400 million in complex projects.**

Time Commitment

25% in Preconstruction
100% in Construction

Education

B.S. Degree in Building Sciences,
Auburn University, 2012

Location

Base Office: Charlotte Office
Home: Charlotte, NC

Client References

Jay Miller, CaroMont Health
Construction and Property
Management Dept. Manager
704-860-2084
jay.miller@caromonthhealth.org

Relevant Project Experience



CaroMont Health CRMC Critical Care Tower

156,000 SF | \$92,101,290 | Completed

Reference: Jay Miller, jay.miller@caromonthhealth.org, 704-860-2084

Over a span of 30 months, the project team executed a four-story vertical expansion and constructed two eight-story circulation towers, all while the existing hospital continued to function. The project was marked by numerous challenges, including working above active operating rooms, tie-ins with existing hospital facilities, and planning to minimize disruptions during a crucial power shutdown. Despite these obstacles, the Robins & Morton team persevered, even through the disruptions caused by the COVID-19 pandemic. Their commitment to quality was evident through innovative construction methods, including prefabrication, in-place mockups, and comprehensive quality control measures. The end result was a state-of-the-art expansion encompassing 156,000 square feet, featuring 78 ICU rooms, enhanced support space, and 35,000 square feet of renovations.



Atrium Health Pineville LTAC & Rehab Hospital

100,000 SF | \$51,882,021 | Completed

Reference: Michael Moore, Formerly with Atrium Health, michael.c.moore@moffitt.org, 704-816-0733

The project holds 40 long-term acute-care beds and 29 rehabilitation beds. The facility houses radiology, fluoroscopy, CT scanner, portable x-ray, physical therapy and speech therapy areas. The new building features dining and kitchen facilities, and support space including classrooms, conference rooms, consult rooms and equipment storage areas. A sustainable roof garden was installed, as well as a helipad. This design-assist method resulted in a total of nearly \$3 million in savings and was crucial to keeping the project within the owner's budget. By allowing us to come on-board with the design team prior to documents being completed, we were able to provide a competitive schedule with major equipment and structural steel pre-ordered in some cases before the final design was complete. This project was built in 11 months and had no change orders outside of owner driven requests.



AdventHealth Hendersonville Behavioral Unit Renovation

15,575 SF | \$6,429,421 | Completed

Reference: Bruce Duncan, bruce.duncan@adventhealth.com, 828-243-5719

The AdventHealth Hendersonville Behavioral Unit Renovation was a three-phase renovation of the existing occupied Behavioral Health Unit within the existing second floor of the facility. The renovation included code-required upgrades to the 39 patient bedrooms, common areas, support areas, and nurse's station in the existing unit.

15 Years in
Healthcare

12 Years with
Robins & Morton

13 NC Healthcare
Projects

Project Manager

Charles Kneisley



Project Assignment/Role

As Project Manager, Charles works closely with Nicole Betzner to achieve all profit, time, quality, schedule and customer satisfaction objectives on projects. His primary responsibilities include managing RFIs, submittals, the cost reporting system and change orders as well as managing trade contractors to ensure contractual obligations are met to the satisfaction of AdventHealth. **In Charles' 10 years in the industry he has completed more than \$400 million in complex projects.**

Time Commitment

25% in Preconstruction
100% in Construction

Education

B.S. in Construction Science and Management, Clemson University, 2014

Location

Base Office: Spartanburg Office
Home: Greenville, NC

Client References

Bryant Duncan, Self Regional, Construction Manager, 864-421-4919, bryant.duncan@selfregional.org

Relevant Project Experience



Novant Health Ballantyne Medical Center Greenfield Medical Center and MOB

273,500 SF | \$141,707,138 | Completed

Reference: Matt Stiene, mhstiene@novanthealth.org, 704-774-7826

Completed successfully, the 216,000-square-foot Novant Health Ballantyne Medical Center offers a comprehensive range of medical services to the Ballantyne community. The state-of-the-art facility boasts 48 beds spread across three stories, accommodating vital services such as operating rooms, radiology, oncology, labor and delivery, and a cafeteria. A feature of this project is the 57,500-square-foot medical office and outpatient services building, constructed to hospital building codes, with a plan for future conversion to additional hospital space. The project exemplifies how proactive planning, adaptable collaboration, and innovative problem-solving can overcome even the most daunting challenges, making Novant Health Ballantyne Medical Center a beacon of healthcare excellence for the community.



Self Regional Emergency Department Renovation and Addition

39,208 SF | \$25,431,835 | Completed

Reference: Bryant Duncan, bryant.duncan@selfregional.org, 864-421-4919

The Self Regional Emergency Department (ED) expansion project is an eight-phase initiative aimed at modernizing and expanding facilities. Phase 3 focuses on relocating the CT department, installing a new CT machine, and creating a flexible 15-bed observation unit. This unit, designed for surge response during high-demand periods, enhances patient flow during main ED renovations. External improvements address water-tightness concerns, while the main ED renovation includes X-ray unit relocation, fast-track area reconfiguration, central nurse station enhancements, and ligature-resistant flex treatment rooms. The project reflects a commitment to adaptability, cutting-edge technology, infrastructure resilience, and patient-centered care, ultimately creating a more responsive healthcare environment for the community.



AdventHealth Hendersonville Behavioral Unit Renovation

15,575 SF | \$6,429,421 | Completed

Reference: Bruce Duncan, bruce.duncan@adventhealth.com, 828-243-5719

The AdventHealth Hendersonville Behavioral Unit Renovation was a three-phase renovation of the existing occupied Behavioral Health Unit within the existing second floor of the facility. The renovation included code-required upgrades to the 39 patient bedrooms, common areas, support areas, and nurse's station in the existing unit.

10 Years in Healthcare

8 Years with Robins & Morton

3 NC Healthcare Projects