

NEWS CORNER

Summer 2021



OPEN FOR BUSINESS *Tampa Office*

As Robins & Morton celebrates its 75th anniversary, we are excited to share another milestone: the opening of our Tampa office.

Robins & Morton has worked in Tampa for more than 40 years and has more than \$880 million of completed and in-progress work throughout the city in the last ten years – including major healthcare projects.

“Tampa is a thriving city with a unique culture and so many entertainment options,” Robins & Morton Operations Manager and Tampa office leader Todd Watson said. “Between tourism and people choosing to make Tampa their home, we have tremendous confidence in the growth of the area. We’re thrilled to become a permanent part of this community.”

Although Robins & Morton has been working in Tampa for decades, the consistent work the firm earned in the Bay Area in recent years and the area’s growth made it the right time to establish a permanent location.

The office is on the first floor at **14025 Riveredge Drive in Suite 100**. This is Robins & Morton’s third office in Florida, preceded by its Orlando and Miami locations, established in 1999 and 2015.

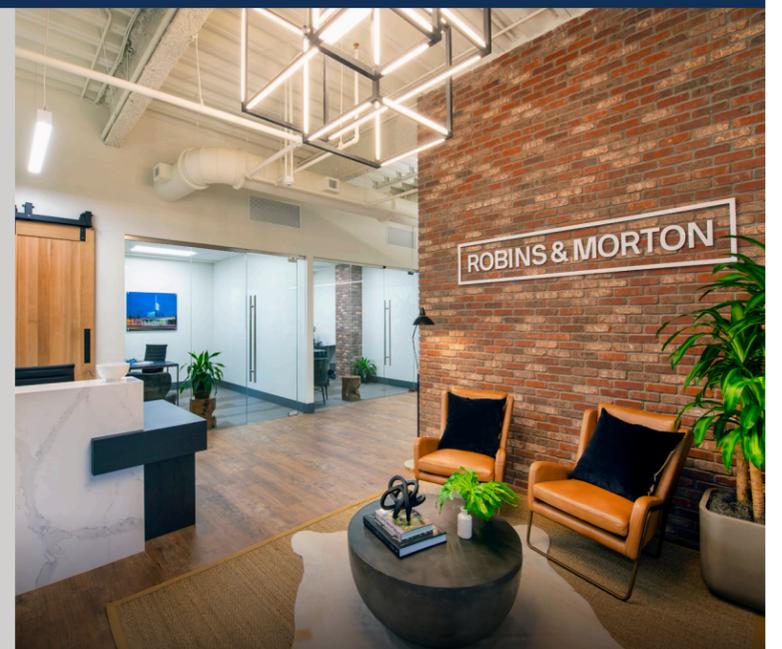
Todd Watson

Tampa Office Leader



Todd Watson is the Operations Manager of our Tampa office, overseeing multiple projects in the area. Watson is a graduate of Clemson University and holds a bachelor's degree in construction science and management.

Watson has been with Robins & Morton for 19 years, serving in multiple roles mostly focused in onsite project management. Over this time, Watson has directly contributed to the success of 40 projects, totaling nearly \$700 million – all in the healthcare sector.





From the Chairman and CEO

Bill Morton

In our most recent sales meeting, we projected \$1.65 billion in sales versus our goal of \$1.5 billion for 2021. That will produce a year-end backlog of \$2.0 billion, the highest in our history. We also expect to achieve our revenue goal. Overall, we will have our very best year ever and one that is especially rewarding when we consider the obstacles we faced. The outlook continues to look excellent for continued growth in 2022.

In this Newscorner, there is a tribute to Pat Dailey, whom we lost in August. Our hearts go out to Patty, Aidan and Casey as they deal with their loss. We join them in dealing with losing a very special person, a friend and valuable member of the R&M family.

A year ago in this letter, I speculated we were in the declining phase of the COVID-19 pandemic and while we should not let our guard down, surely we would be returning to normal soon. Boy, was I wrong. Here we are one year later, and the debate is intense about how serious we should take the new Delta variant. With the continuing virus threat, I urge all our people to consider vaccination for your own protection and the protection of your family and co-workers. I understand this is the

single best action we can take to end what has been a troubling national ordeal.

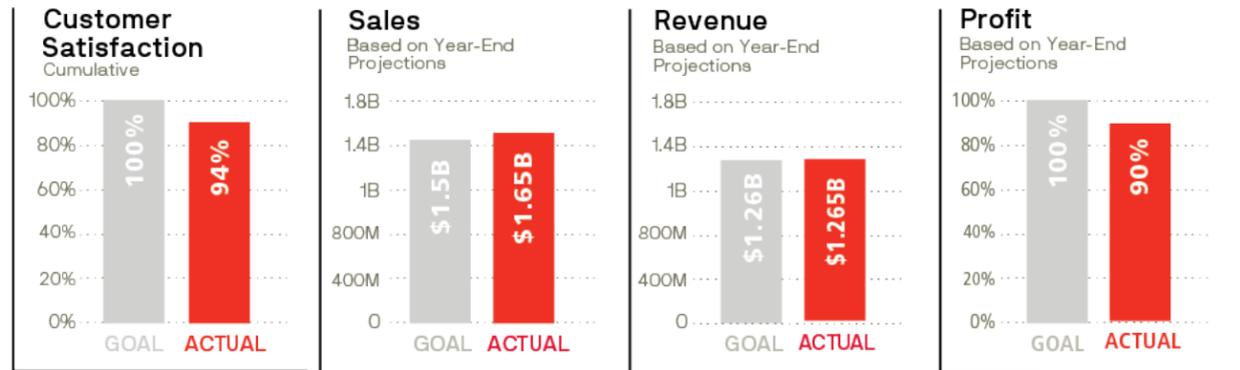
By the time you read this letter, we will have begun publishing some results from our new Family Table initiative in Framework. There is an introduction and some stories from our facilitators as to how they view the guiding principles of the Family Table from a personal viewpoint. These will be published over several weeks beginning in late August. I encourage you to read each one to see what we are trying to accomplish and the progress we are making. We believe it is an innovative and unique approach to a very important topic for our company and society.

The goal of our True Builder™ recruiting message is to communicate our unique Robins & Morton culture and commitment to providing a positive environment for our

people. We hope that this new messaging will attract potential new hires and differentiate us as a company. Please share our Join Our Teams website page, which has a new True Builder video, with any prospective applicant. There is also a reference to this video on all of our social media platforms.

As we look to the fall and closing out the best year in history, I cannot help but think how fortunate we are to have weathered the past year and a half with minimal impact on the health of our company. I recognize our industry was, for the most part, deemed essential, which allowed us to continue our projects. But I also know it was your dedication and determination which helped us address the major challenges. Thank you for your continuing hard work and can do attitude, which is helping us through these difficult times.

2021 PERFORMANCE INDICATORS



From the President and COO

Robin Savage

A few years ago in advance of our 75th birthday as a company, we took a look at re-branding ourselves. During the interview process with many of our people, we asked questions about Robins & Morton and what the company means to us. There was significant and sincere input from everyone involved.

Throughout the process, the term True Builder kept coming up time and time again. It wasn't planted in the minds of those who were interviewed—it just seemed to be a natural response. Further, True Builder reflected a common theme that resonated on how we felt about ourselves and our role in the industry. As we reviewed the interview responses, it stuck and was immediately recognized as a genuine description of our company.

Although the term True Builder™ is an excellent message for recruiting top people into the company, it also has real meaning that aligns with our culture.

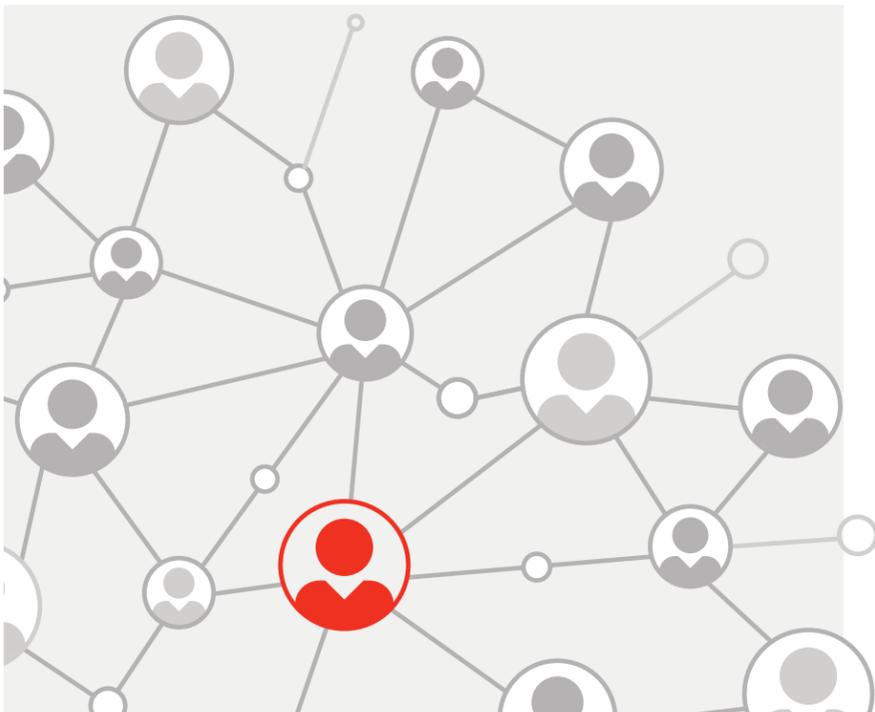
It goes beyond the idea of the physical aspect of building and reaches to other attributes that make us successful. Most importantly, the building of relationships is critical to our longevity and individual development. A True Builder has a natural and defined set of goals for establishing good relationships with all of our industry partners including clients, designers, and trade contractors—relationships that are built and maintained through an entire career. Just as valuable is the ability to build relationships with our coworkers and team members within the company. A True Builder recognizes the value of people and how we must work together to accomplish the everyday goals in construction.

The idea of being a True Builder also speaks to professional expertise in construction. Whether our particular contribution to the success of the company is in field work, project management, financial duties, or other administrative positions, the building of expertise through professional and technical knowledge is an important part of our development. Day-to-day job experience and formal training over time helps instill the ability to plan and make judgments on critical parts of our business: What is an acceptable safety practice? What are the key components of an accurate schedule for a complex building? How do we work with our craft professionals to maximize efficiency and production? These are just

a few of the judgment areas known by an experienced manager. Developing this expertise gives us the confidence to become True Builders.

Finally, this cultural definition speaks to organizational abilities and structure in our industry. There is a certain amount of discipline required to be a successful builder. A knowledge of policies, industry standards, and design intentions is essential for success in our business. Through the years, we have developed many policies and practices that guide how we do our work both in the field and the office. Over time, they have been revised and supplemented to reflect the challenges and the things we have learned. An organized approach to implementing these policies is a must for professionalism. Also, passing on these practices through teaching proven methods is valuable to our longevity and the development of our younger managers. True Builders are organized, they teach and mentor, and provide guidance to the less experienced.

So, pat yourselves on the back for a moment for establishing a true “from the heart” term that only the Robins & Morton Family could generate. The phrase came quite naturally because it reflects well what we are as people and as a company. Thanks again for all you do and all that you build for Robins & Morton.



ROBINS & MORTON

YOU LOVE ROBINS & MORTON.

WOULDN'T YOUR FRIENDS LOVE IT, TOO?

If you know anyone who would be a great addition to the Robins & Morton family, submit their information to caitlin.shiflett@robinsmorton.com. If your referral is hired, you will be eligible for the referral fee.

Learn more at www.robinsmorton.sharepoint.com/humanresources

Robins & Morton office selected for Building Birmingham Award

This summer, the Birmingham Business Journal named the Birmingham office renovation as an honoree in their annual **Building Birmingham Awards** program.

Projects were selected for impact, innovation, details of the building, its design process and complexity. Congratulations to these teams on this prestigious recognition. We are thrilled with the selection of our office among the winners, especially in tandem with the celebration of our 75th anniversary.

Robins & Morton Birmingham Homewood, Alabama



- **Architect:** Poole & Co.
 - **Interior Design:** Riverbrook Interior Design
 - 26,000-square-foot renovation
 - 10,000-square-foot addition
 - Three-story parking deck
- **Features**
 - Open section floor plan to promote real-time collaboration without disturbing others
 - Innovation lab
 - Upgraded Training Center
 - New huddle spaces and new conference space

CHRISTENA SMITH SELECTED AS Under 40 Award Recipient



In October, the Birmingham Business Journal will honor Field Superintendent Christena Smith as a part of their 2021 Top 40 Under 40 Class.

Christena joined the Robins & Morton team in 2013. She has since served in both engineering and construction management roles. Today, Christena is part of the preconstruction team.

In 2015, Christena became heavily involved in the company's Building Forward® Approach. In 2016, she began serving on the company's Sustainability Council and then on the Strategic Planning Group the following year.

Outside of work, Christena volunteers at the Academy of Craft Training, Girls Inc., and !HICA! Within the industry, she is involved with Associated Builders & Contractors and Lean Construction Institute.

THE FRAMEWORK

Your new internal news source, providing a weekly, all-in-one update of what's going on at Robins & Morton. We're working to provide you the news you need in the most efficient format and cutting down the clutter in your inbox.

CHECK IT OUT
IN YOUR INBOX EVERY MONDAY AT 10AM EST



COME BUILD SOMETHING GREAT WITH US

Robins & Morton recruiting launches TrueBuilder™

How do you capture the passion for construction that draws people to Robins & Morton, the expertise that sets us apart and the sense of purpose and culture that binds us together? And how do you distill that down to something that concisely answers, "Why work at Robins & Morton?"

Robins & Morton answered that question with the launch of True Builder™ in early August, an updated employment brand to set us apart from other companies in a highly competitive hiring market.

By inviting prospective team members to Be a True Builder™, the new recruitment messaging appeals to a shared sense of purpose: At Robins & Morton, we are committed to building something bigger than ourselves. It's who we are. And it's in you, too.

Vice President of People and Development Aimee Comer said the idea for True Builder emerged from the need to replace our "What Will You Build?" recruiting message with something that would encompass all our hiring needs.

"This started as an effort to recruit more advanced managers," she said. "We put the resources into developing True Builder™ to hire more project managers, superintendents, preconstruction managers and other experienced positions."

The recruiting team also wanted something that would complement our broader corporate message, Building With Purpose®.

"We started looking at our Building With Purpose® commitment, and asked, 'What else is there about working here that we can emphasize? What's everyone's 'why' for working here and how can we share that?'" said Recruiting Manager Liz Swack. The answer was in the things that most set us apart as a company: our people, our culture and the positive difference we make through the things we build and do.

That is conveyed in the True Builder™ messaging: We are makers, innovators and leaders, always seeking to build each other up and build a dedicated team.

That cultural connection elevates the recruitment messaging from working in construction to joining the Robins & Morton family. "True Builder™ reinforces a personal connection to the work we do, appealing to prospective team members as fellow 'True Builders' and forging a deeper connection to our culture," said Director of Marketing and Communications Katy Klaproth.

True Builder was developed to also appeal to our existing team members.

"True Builder™ describes our people," said Aimee. "At Robins & Morton, we are hands-on builders and that's a source of pride. And every person in our company, in every position, is part of that. At the same time, each of us is building: building our teams, building something better and making a difference. We are all proud to call ourselves 'True Builders.'"

"People stay with a company because of the culture," she added. "We also want to attract people who will respect our culture and our values."

True Builder® will also be used in our fall on-campus recruiting, and to attract hourly craft professionals.

"The labor market is probably the busiest it's ever been," said Liz. "It's important to show people all that we have to offer for their careers, their families and their lives."

With that, the messaging shares the top reasons our people stay with Robins & Morton, as well as communicating career opportunities and the collaborative nature of our Building Forward® approach.

Liz said it was also a priority to develop messaging that would attract candidates who are not familiar with Robins & Morton, especially as we reach out to a broader range of colleges and compete nationally for experienced



candidates. "We need to tell people who don't know us what sets us apart," she said.

True Builder™ launched August 9 across social media and on our website. A series of posts, focused messages and videos will follow, extending through the fall recruiting season. We'll also integrate True Builder™ into our Careers in Construction Month communications campaign in October. Banners, a brochure and other collateral will support recruiting at campus events and job fairs. True Builder™ swag is now available through the Company Store.

REMEMBERING PAT DAILEY



It is with deep sadness that we share the loss of Pat Dailey. He unexpectedly passed away at his home on August 2.

Pat joined Robins & Morton in 2000 as a Superintendent at our Health Central project in Ocoee, Florida. Over the last 20 years, he led projects across the state, including his most recent role as Senior Superintendent completing a new tower addition at St. Anthony's Hospital in St. Petersburg, Florida. Pat was a quiet but confident leader, mentoring many young team members in his nearly 40-year career. He was both a co-worker and a friend to many, respected by all who worked with him.

Pat was from Apopka, Florida, and leaves behind his wife, Patty; their son, Aidan; and their daughter-in-law, Casey. During this time, we encourage you to lift up the Dailey family and the many whom this loss deeply affects.

ROBINS & MORTON RANKS FIFTH IN MODERN HEALTHCARE SURVEY

Modern Healthcare CONSTRUCTION & DESIGN SURVEY 2021

TOP GENERAL CONTRACTING COMPANIES: #5 ROBINS & MORTON

For the 35th year, Modern Healthcare magazine ranked Robins & Morton among the top 10 in its listing of general contractors.

This year, Robins & Morton landed at number **five** in the magazine's 2021 survey of construction and design companies, with more than \$921 million of completed healthcare construction work in 2020.

Robins & Morton, which is celebrating its 75th anniversary, began working in healthcare

construction in the mid-1970s and soon became a recognized leader in the healthcare sector.

"Four decades ago we dedicated ourselves to understanding the unique needs of the healthcare sector and building lasting relationships with our healthcare clients,"

said Chairman and CEO Bill Morton.

Healthcare accounted for **90%** of the company's total revenue from work completed in 2020.

The firm has consistently ranked among the top contractors since the inception of the Modern Healthcare Construction and Design Survey in 1986, including six number one rankings.

Giving with Purpose



Our Southeast Georgia Health System project team in Brunswick, Georgia, supports **Safe Harbor Children's Center, Inc.**, and recently participated in several volunteer activities. The center's Street Outreach Program provides youth services for those who are experiencing homelessness and utilizes homes in the area as a resource. The team helped repair minor damages to two of these homes and completed necessary upgrades.



When Project Engineer Brent Rigney heard about vandalized picnic tables at **Spiller Elementary School** in his hometown of Wytheville, Virginia, he reached out to his coworkers to help

construct replacements. Six tables were built and delivered to the school for students and faculty to enjoy year-round.



In June, Robins & Morton had the opportunity to be a part of the **2021 Construction Management Academy for Young Women** hosted by Auburn University McWhorter School of Building Science, providing high school students a hands-on learning experience. In the Robins & Morton Field Lab, our team members helped guide students as they built a dog house and constructed their own lamps.



backpacks for children.

Our Nashville office volunteered at **Second Harvest Food Bank of Middle Tennessee** on several different occasions. Together, they sorted more than 9,000 pounds of cold food and packed more than 1,100



Due to rain, our Southeast Georgia Health System project team's **Earth Day 2021 beach clean-up** was rescheduled for June. The team removed more than 12 bags of trash from their local beach.



In Pecos, Texas, the Reeves County Hospital District project team was a Platinum Sponsor for the **West of the Pecos Rodeo** and participated in the rodeo parade alongside the hospital, trade contractors and community members. The team also raised more than \$1,300 for the Play Day Series, which helps local children participate in rodeo events and receive their own saddle, horse supplies and more. During the week of the rodeo, the jobsite received a special visit from the well-known professional rodeo clown, Cody Sosebee.



On April 10, several of our team members participated in the 8th Annual **Pigs Against Pediatric Cancer** motorcycle ride to benefit Nemours Children's Hospital.



The Robins & Morton Miami office recently donated food and clothing to **Granitos de Amor (Gratias of Love Foundation)**, a non-profit that helps the vulnerable children and elderly in Venezuela.

ROBINS & MORTON By the Numbers

We welcome

43

new team members

GENNIFER ALLEN
Accounting Assistant
Birmingham office

NICK ARCARA
Assistant Estimator
ERS

HEATH BARBOUR
General Foreman
Trade Towers

CESAR CANALES
Project Engineer
Birmingham office

RYAN CARR
General Foreman
HostDime Data Center

ERIC CHING
HelpDesk Support
Birmingham office

KEVIN COLLINS
Assistant Superintendent
Orlando Health DHL

PHILLIPE COX
Field Engineer
Hunt Regional Surgery

JASON DAVIS
Senior Project Manager
Birmingham office

ANDY DULIOKI
Commercial Division Manager
Nashville office

ELIZABETH DUNCAN
Senior Marketing Coordinator
Tampa office

NORMA ESTRADA
Field Office Assistant
HOP East Campus

WILL FARR
Field Engineer
Birmingham office

KAYLEE HARRIS
Field Engineer
Birmingham Building Trades Towers

JIMMY HASTINGS
Superintendent
AdventHealth Heart of Florida

MATTHEW HAZELWOOD
Field Engineer
Duke University

BUTCH HORNBAKER
Superintendent
Redstone Gateway

JALEN JOHNSON
Field Engineer
Holy Cross Hospital

AMY JONES
Accounts Payable Assistant
ERS

CODY KILLIAN
Construction Coordinator
Duke Medical Center

BUBBA KIRCHMAN
Assistant Superintendent
OTO Hyatt

CRAIG LAIR
Field Engineer
University of Miami ED

CHRIS LEBLANC
MEP Manager
Carilion Roanoke Memorial Hospital

SCOTT MCABEE
Assistant Project Manager
Redstone Gateway

BRANSEN MCCALED
Field Engineer
Ocala Regional Medical Center

ALLISON MCCORD
Administrative Assistant
Nashville office

ALEC MARSCH
Construction Coordinator
Birmingham Building Trades Towers

JAZMINE MELTON
Field Engineer
Parkridge East Women's Center

EDGARDO FLORES MENAR
Senior Project Safety Manager
AdventHealth Tampa

HOLLAND NODEN
Layout Manager
Huntsville office

MIRIAM OSEGUERA
Field Engineer
Hyatt Place

GUSTAVO PINERO
Assistant Project Manager
UHealth Tower OR

GEORGE PRICE
Project Safety Manager
Carilion Roanoke Memorial Hospital

TIM PURCELL
Field Superintendent
UHS Edinburg

KRISTEN REID
Assistant Controller
Birmingham office

PRESTON SELLERS
Field Engineer
Fort Mill Medical Center

CLAYTON SHAFER
Safety Project Manager
Carilion Roanoke Memorial Hospital

QUINN SIZER
Field Engineer
UHS Edinburg

DENNIS SMITH
Superintendent
LabCorp Birmingham

CRAIG STANFORD
Field Engineer
Birmingham office

KEVIN VILLATORO
Field Engineer
Tampa office

BRADLEY WEIK
Field Engineer
South Lake Hospital

AL WHITE
Field Engineer
Jupiter Medical Center

DAVID WOODROW
Project Manager
Huntsville office

EXECUTIVE PROMOTION



RICHARD ANDERSON
Richard Anderson has been promoted to **Vice President of Direct Delivery Services**.

Richard began his career with Robins & Morton in September 1990, after graduating from Auburn University with a Bachelor of Science in Building Construction. Starting as a field engineer, he has advanced steadily through several field positions and has served in project management and preconstruction roles.

In 2007, Richard initiated and managed the opening of our Huntsville office. The advancement of this office, which performs the most diverse construction services in the entire company, is one of Richard's greatest accomplishments and contributions to Robins & Morton's success. He has successfully transitioned the management of the Huntsville office so that he can devote his time fully to direct delivery services.

RECENTLY PROMOTED

These individuals have displayed a strong work ethic and have improved their skills and qualifications in their positions.

KYLEY CHOUINARD
Field Office Assistant

JESSICA MONTANO
Project Assistant

BETH CREWS
Project Assistant

HELEN PINTO
Project Assistant

ROBERTO DEGANTE
General Foreman

KAREN THOMPSON
Project Assistant

SKYLAR DICKSON
Field Office Assistant

SAMUEL VELOZ
General Foreman

JENNIFER LOPEZ
Project Assistant

SERVICE ANNIVERSARIES

5 Years of Service

Fernando Arriaga
Inmer Bernabel
Carrie Buttles
Jose Chavez
Elson Davis

Joshua Davis
Robert Degante
Wadne Dexaus
Eric Draganac
John Fine
Veronica Fuenzalida
Stephen Flournoy
Julio Gonzales Garcia

Adam Gurley
Zac Hooten
Kyle Keaton
Charles Kneisley
Craig King
Eric LePage
Eric Mitchell
Alberto Morin

Helen Pinto
Nicolas Reynoso
Jamie Sheffield
Raney Sledge
Chris Szapor
Joy Taylor
Luis Torres
Laura Urdaneta

10 Years of Service

Brent Bilodeau
Josh Farr
Heidi Marty
Stewart Scott

15 Years of Service

Denise Balzer
Colby Barrett
John Helms
Pat Hickert
Jim Hickman
Todd Lankford

Richard Nelson
Audrey Roden

20 Years of Service

Brett Kramer

Project Milestones

Operating rooms open at University of Miami Health System

MIAMI, FLA.



The University of Miami Health System celebrated the grand opening of three new operating rooms for complex surgeries at the UHealth Tower including perioperative spaces.

Edinburg Regional Medical Center and Robins & Morton partner to bring 'Where's Waldo' to life

EDINBURG, TEXAS



At Robins & Morton's Edinburg Regional Medical Center tower addition project, the team partnered with the hospital staff to bring "Where's Waldo?" to life. When the children wake up each morning, they are on the hunt to find Waldo on the jobsite from their windows.

City of Huntsville, Robins & Morton celebrate the ribbon cutting of Community Foundation Park

HUNTSVILLE, ALA.



On May 6, Robins & Morton joined the City of Huntsville, Alabama - Government, Arts Huntsville, Community Foundation of Greater Huntsville, School Engineering and community leaders to celebrate the ribbon cutting for the new Community Foundation Park in Downtown Huntsville, Alabama.

Construction begins on long-awaited Fort Mill Medical Center

FORT MILL, S.C.



In Fort Mill, South Carolina, Robins & Morton has started construction on the new 100-bed Fort Mill Medical Center for Tenet Healthcare. The facility was designed by Earl Swensson & Associates. Construction is slated to complete late 2022.

Hyatt Place Hotel tops out

PANAMA CITY BEACH, FLA.



Our Hyatt Place project team celebrated the topping out of the hotel's three-story parking deck structure. The deck is the first phase of the overall project, including a 12-story, 224-room hotel and 7,000 square feet of retail space in Panama City Beach, Florida. The project team erected the precast parking deck in just 22 days. The overall project is scheduled to complete in May 2022.

Brandon Regional Hospital NICU opens

BRANDON, FLA.



The project team at Brandon Regional Hospital recently completed a more than 22,000-square-foot NICU expansion and renovation. The Baby Suites include 14 beds, two rooms designed specifically for twins, and much more to provide critical care for infants.

Lea County Health Complex breaks ground

HOBBS, N.M.



In Hobbs, New Mexico, Robins & Morton joined Lea County, Nor-Lea Hospital District and The Hartman + Majewski Design Group to celebrate the groundbreaking of the Lea County Health Complex. This 13,000-square-foot addition will expand the number of family practice providers by eight, including 24 additional exam rooms, laboratory facilities and an immunization clinic.

Joe DiMaggio Children's Hospital team installs 33,000-pound generator

MIAMI, FLA.



In March, our Joe DiMaggio Children's Hospital project team in Hollywood, Florida, installed a 33,000 pound Caterpillar generator using a 275 ton hydraulic crane in just four hours. This generator will provide a redundant emergency power source for the hospital's existing four-floor facility and the new four-floor expansion set to complete in fall of 2022.

Construction on HostDime begins

ORLANDO, FLA.



In May, Robins & Morton joined HostDime Global to celebrate the groundbreaking of HostDime's new global corporate headquarters and data center. Designed by Orlando-based architectural firm Baker Barrios, the iconic seven-story, nearly 100,000-square-foot building structure represents one of the largest owner-occupied, build-to-suit projects in the Orlando metro area in recent decades. At

completion, it will also be one of the tallest buildings in Central Florida at a height of 120 feet.

Carilion Roanoke Memorial Hospital team erects tower crane

ROANOKE, VA.



A new 240-foot-tall tower crane on Carilion Clinic's Carilion Roanoke Memorial Hospital campus joined the Roanoke skyline in June.

The crane stands as the second-tallest structure in the immediate area, only surpassed by the 320-foot-tall Wells Fargo building—which is the tallest building in Southwest Virginia.

The crane will support upcoming construction activities taking place over the next 24 months, as the onsite, joint venture construction team of Robins & Morton and Virginia-based Branch Builds begin structural work on Carilion's new Crystal Spring Tower. Once complete in 2025, the Crystal Spring Tower will span 500,000 square feet, offering 64 new patient rooms, a 550-space parking garage, and a relocated and expanded emergency room.

Robins & Morton to renovate Building Trades Tower

BIRMINGHAM, ALA.



Fifty years after Birmingham-based construction firm Robins & Morton built what would become the Birmingham Building Trades Towers, the company is beginning a complete interior renovation of the building, converting the space into studio and one-bedroom apartments. Once complete in 2022, the 12-story, 144,000-square-foot building will house 242 apartments. Although the interior will be completely renovated, the building will maintain its historic integrity as the design integrates several of its original features.

Fishermen's Community Hospital ribbon cutting

MARATHON, FLA.



On July 1, Robins & Morton joined Baptist Health South Florida to celebrate the ribbon cutting for the new Fishermen's Community Hospital in Marathon, Florida.

The two-story, 37,330-square-foot facility includes nine emergency treatment rooms, eight patient rooms, three chemo treatment rooms and replaces the hospital destroyed during Hurricane Irma in 2017. Fishermen's Community Hospital is open 24 hours a day, seven days a week with emergency care, intensive care, and rehabilitation and laboratory services. It now offers surgical services, endoscopy, oncology care, imaging, biotherapy, and hydration and transfusion care.

RECENTLY AWARDED PROJECTS

Department of Veterans Affairs
\$41,000,000
 Bay Pines, VA
 Healthcare System, Building One Renovation
 Bay Pines, Florida

COPT
\$36,000,000
 RG8200, Core & Shell
 Huntsville, Alabama

HCA Fawcett Memorial Hospital
\$35,000,000
 ICU and Surgery Expansion
 Port Charlotte, Florida

HCA Lake City Medical Center
\$30,000,000
 ED Expansion and Medical Surgical Buildout
 Lake City, Florida

CHS Physicians Regional Medical Center
\$20,000,000
 Third and Fourth Floor Buildout
 Naples, Florida

Jennie Stuart Medical Center
\$20,000,000
 ED Addition and Renovation
 Hopkinsville, Kentucky

AdventHealth Ocala
\$12,000,000
 Care Pavilion
 Ocala, Florida

Alabama Local Government Health Insurance Board
\$10,000,000
 Office Building
 Montgomery, Alabama

Alabama Public Health Care Authority
\$10,000,000
 COVID-19 Relief Funding, Misc. Projects
 Various Locations, Alabama

Hospitals of Providence
\$10,000,000
 Third Floor Buildout and Renovation
 El Paso, Texas

Duke Health
\$9,300,000
 Electrical Infrastructure SXV/SXW Substation Replacement
 Durham, North Carolina

Jupiter Medical Center
\$8,600,000
 CEP Enabling Projects
 Jupiter, Florida

Vanderbilt University Medical Center
\$8,000,000
 Exterior Facade Replacement
 Nashville, Tennessee

Wilson Plastic Surgery
\$7,000,000
 New Clinic
 Huntsville, Alabama

Nor Lea County Health Complex
\$6,000,000
 Hobbs Clinic
 Lovington, New Mexico

Marshall Medical Center
\$5,000,000
 Courtyard
 Boaz, Alabama

Valley Baptist Harlingen
\$5,000,000
 Generator Replacement
 Harlingen, Texas

University of Miami
\$4,500,000
 Seventh Floor Renovations
 Miami, Florida

Cuero Community Hospital
\$4,000,000
 HVAC Upgrade/Replacement
 Cuero, Texas

Hoffman Media
\$4,000,000
 Office Building Relocation
 Birmingham, Alabama

University of North Carolina
\$3,262,200
 Surgery Renovation and Expansion
 Chapel Hill, North Carolina

Brookwood Baptist Health
\$3,000,000
 Mechanical Upgrade
 Birmingham, Alabama

Hospitals of Providence
\$3,000,000
 Boiler Replacement
 El Paso, Texas

Nor Lea General Hospital
\$3,000,000
 ED Renovation
 Lovington, New Mexico

North Central Baptist Hospital
\$2,000,000
 LDRP Finish Upgrades
 San Antonio, Texas

Vanderbilt University Medical Center
\$2,000,000
 Cooling Tower
 Nashville, Tennessee

AdventHealth Daytona Beach
\$1,000,000
 Cath Lab Buildout
 Daytona Beach, Florida

COPT
\$1,000,000
 RG7100, Tenant Buildout
 Huntsville, Alabama

Laboratory Corporation of America
\$1,000,000
 COVID Molecular Lab
 Birmingham, Alabama

Nor Lea General Hospital
\$1,000,000
 Quad Buildings
 Lovington, New Mexico

University of Alabama at Birmingham
\$1,000,000
 Roof and Building Envelope Services
 Birmingham, Alabama

University of Miami
\$1,000,000
 OR Renovations
 Miami, Florida

University of Miami
\$1,000,000
 LDRP Finish Upgrades
 Miami, Florida

Duke Health
\$450,000
 CT Replacement
 Durham, North Carolina

Duke Health
\$200,000
 Equipment Replacement
 Durham, North Carolina

INDUSTRY LEADER AWARDS

Cook named Southeast Member of the Year, President of NAWIC



Congratulations to Risk Management Supervisor Gloria Cook on being recognized as NAWIC's 2021 Southeast Region Member of the Year. She was nominated by NAWIC Birmingham for her involvement at the local and regional levels, as well as advocating for NAWIC's purpose and mission to strengthen and amplify the success of women in the construction industry. She was also elected president of her chapter and will take office in October.

Gallagher named president of NAWIC Roanoke Chapter



Project Manager Heather Gallagher has been selected to lead the National Association of Women in Construction (NAWIC) Roanoke Valley chapter.

Gallagher has been involved with NAWIC—both the Birmingham and Roanoke Valley chapters—since 2017. She has most recently served on the Roanoke Valley chapter's board of directors, and will continue to do so until she takes office in October.

Lacy, Stevens, Young participate in virtual speaking engagements

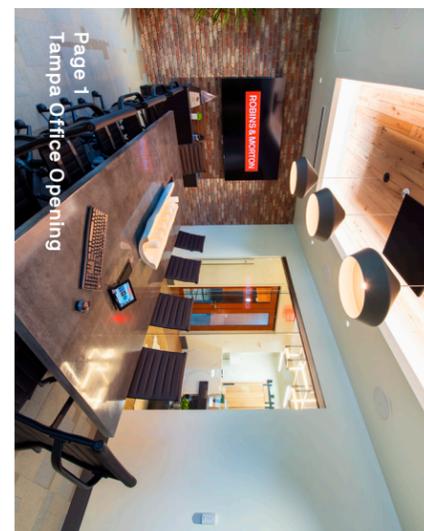


On May 4, Senior Superintendent Bill Stevens and Superintendent Josh Young spoke at the LCI Dallas / Fort Worth CoP session, Lean on

the Front Line: A Conversation with Superintendents. They shared lessons learned, the future of Lean and more from their point of view in the field. On July 28, Building Forward Lean Practice Leader Jennifer Lacy spoke at the LCI session, Respect for the People: Bringing Out the Best in Each Other. She shared tools and processes for balancing team health.

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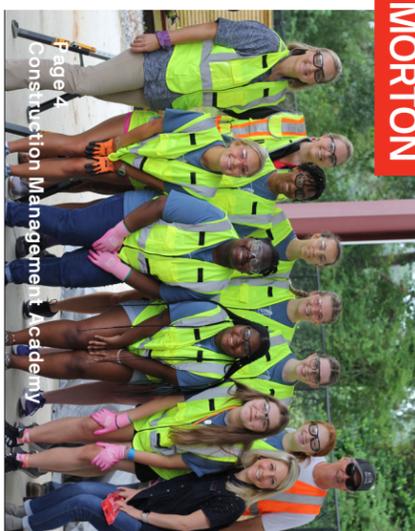
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TrueBuilder

ROBINS & MORTON

400 Shades Creek Parkway
 Birmingham, AL 35209



Page 5
Community Foundation Park opens



Page 4
Construction Management Academy

NEWSCORNER
Tampa Office

As Robins & Morton celebrates its 75th anniversary, we mark another milestone: the opening of our Tampa office.

Robins & Morton has worked in Tampa for more than 40 years and has more than \$100 million of completed and in-progress projects. In the last few years, including healthcare projects, we have been awarded several new projects in the Tampa area.

"Tampa is a thriving city with a unique culture and so many opportunities for growth. We are excited to have Robins & Morton's expertise in the region and to be a permanent part of the community."

Although Robins & Morton has been working in Tampa for many years, we have never had an office in the city. In recent years and the area's growth, we saw the right time to establish a permanent location.

The office on the east shore of I-275 (Birmingham Drive) in Suite 1000 is our new Tampa office. We are excited to have Robins & Morton's Tampa office, established in 1999 and 2005.

Todd Watson
 Tampa Office Leader

Todd Watson is the Operations Manager of our Tampa office. He has over 20 years of experience in the construction industry, including healthcare projects. He has been with Robins & Morton for over 10 years, serving as a project manager and superintendent. He is excited to be a permanent part of the community.

OPEN FOR BUSINESS: Tampa Office