

NEWS CORNER

Summer 2022

Deepening our Roots in Raleigh-Durham

As we enter the third quarter of a successful year, we are excited to share another milestone: the opening of our Raleigh-Durham office.

Robins & Morton has worked in Raleigh-Durham for more than 15 years and has completed more than \$400 million of work in the area – including major healthcare projects for clients such as Duke Health. The company has worked in North Carolina since 1980 and produced more than \$2.2 billion of construction over that period.

“I’ve worked solely in this community for the last decade, and it’s been amazing to see the growth firsthand,” Senior Project Manager and Raleigh-Durham Office Leader Mike Dare said. “We’re thrilled to make our commitment to Raleigh-Durham official with a permanent location.”

The office is located at **5001 South Miami Boulevard, Suite 101**, in Durham.

This is Robins & Morton’s second office in North Carolina, preceded by its Charlotte location, established in 2007.

Mike Dare

Raleigh-Durham Office Leader

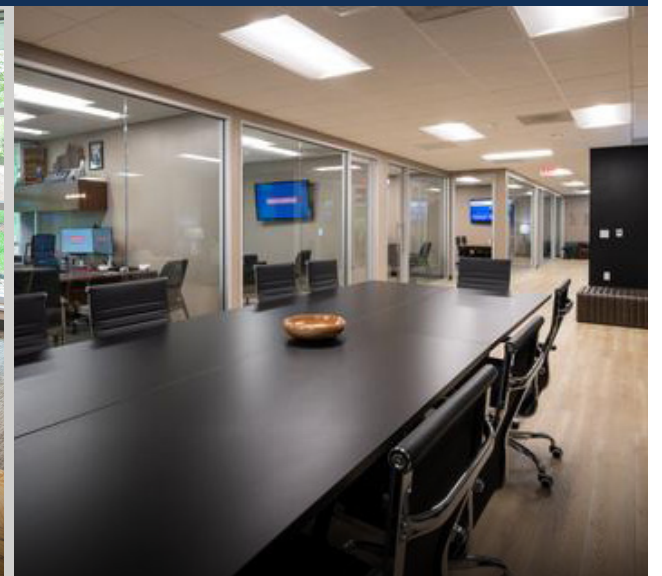


Robins & Morton Senior Project Manager Mike Dare has been selected to lead our company’s tenth office that recently opened in Raleigh-Durham.

Dare’s role will include overseeing multiple projects in the Raleigh-Durham area, and lead business development opportunities on behalf of the office.

He has been with Robins & Morton for 13 years and has contributed to the success of 81 projects, totaling more than \$377 million.

Dare is a graduate of Sam Houston State University’s construction management program. In his free time, he volunteers with the American Heart Association, Leukemia and Lymphoma Society, the Ronald McDonald House, Apex United Methodist Church and Associated Builders and Contractors of the Carolinas, among others. He and his wife, Claire, have two daughters, Audrey and Harper.





From the Chairman and CEO

Bill Morton

It looks like we are on our way to having a record year in sales. We are now forecasting \$2.5 billion in new sales against our goal of \$1.9 billion. This increase in sales is the result of the work you do every day to take care of our clients. It is also a function of the confidence our clients have that we can help them achieve their growth strategy.

We are expecting our revenue to come in slightly over our goal of \$1.6 billion. Backlog is a different story. If we achieve the sales number mentioned above, our backlog at the end of this year will be \$3 billion. This puts us in an excellent position as we start looking to 2023.

As you know, we have been utilizing the prefabrication process for a number of years. Recognizing its potential value both as a more efficient method of construction and a process that can add value for our clients, we are now taking a more intentional and focused approach. Richard Anderson hired Matt Hardy last May as our SmartFab Director. Many of you met Matt at Connect and attended the breakout session on SmartFab®.

Matt wrote an excellent article about SmartFab® which is on the HUB and there is an article in this Newscorner describing

our strategy and implementation plans. Please take the time to read both, as I believe SmartFab® offers significant value for our clients and can help differentiate us from our competition.



Scan here to read "Writing the SmartFab® Playbook."
Accessible to Robins & Morton employees only.

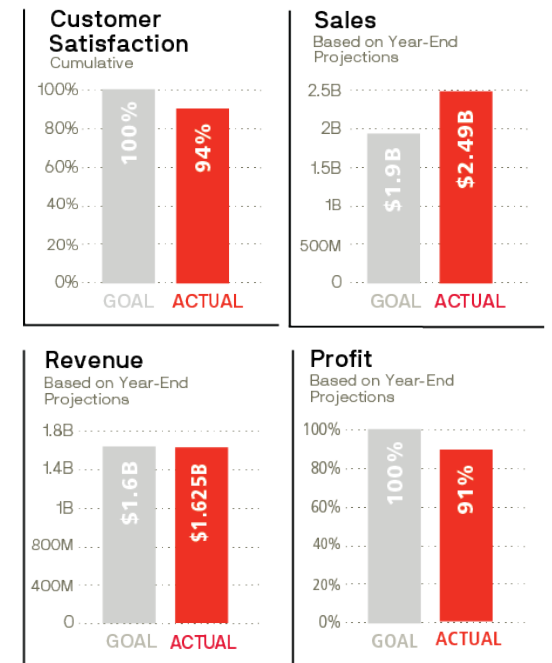
The subject of succession planning has come up several times, most recently at Connect and in our town hall. I want to make certain everyone understands what we are doing to ensure we have continuity and experience in our future management. We have had an active succession planning effort in place for many years.

We are planning for additional retirements in the next few years and putting plans in place to address them. Of course, the individuals identified to replace retirees are long-term leaders in the company who are already well known and proven. Our goal is to ensure seamless continuity for our people and our clients, ultimately leading to long-term success of the company. We should also realize that with succession and growth comes opportunity. With the talent and expertise at every level in our company there will be additional opportunities as we backfill the openings created.

The planning we have done for the past few years is really paying off as we manage the growth we are experiencing. The hiring and training, the management development activities, the innovation with new ideas and methods and the investment in equipment and facilities were all done with growth in mind. However, the true secret of our success is

the quality and dedication of our people. Thank you for what you do each day to satisfy our clients and build our strong, family-oriented company.

2022 PERFORMANCE INDICATORS



From the President and COO

Robin Savage

As we reach the midpoint of 2022, it appears that we could be closing in on yet another highly successful year for the company. Due to everyone's hard efforts in sales, operations, and all of the important areas of support that make the Robins & Morton engine run, we are poised for another year of growth. That's obviously a good thing as it provides opportunities for all of us, as well as opportunities for improvement and initiatives that make us a better company.

One of our interns recently asked a question: How does Robins & Morton provide opportunity for all of its people? That's a pretty good question coming from someone looking for just that. Well, it's through growth, expansion and good management. It also requires caution, good processes, and managing risk.

Recently we held a meeting comprised of some key managers within the company to discuss this very topic: balancing growth and the importance of disciplined management to accommodate that growth. There are a lot of topics you could discuss that address broad growth issues that are common to many companies. However, our plan needs to be focused on R&M and what makes us successful. We identified several major areas, some very specific and some a little more broad, to address as we continue to tackle this issue. Some of those areas include:

- **People and Recruiting.** The focus of this initiative is to address retention and development of all of our team members as well as how to identify and add top people

from outside the company. Although we have made significant strides in this area, we will be looking for new ideas around training, benefits, compensation, mentoring and good listening. This will also involve enhanced recruiting efforts, including more campus resources for entry level, and emphasizing our internal reference practices, which is our number one source for new people. The hiring process will also be reviewed and improved together while taking a closer look at following up with new hires.

- **Scheduling and the Processes that Surround It.** Last year we rolled out a new scheduling policy that emphasized the basics of good scheduling communication while implementing more up-to-date technology and industry-related expectations for scheduling. This initiative will focus more on resourcing the effort with people and better tools. It will also include a continuation of the development of custom, in-house technology to create a competitive advantage in scheduling development.
- **Assessing Opportunities and the Returns Associated with Them.** Project opportunities, both within healthcare as well as in other sectors, continue to be available to us. It is important to assess each for the right fit based on return, resources, expertise and cultural fit. As part of this initiative, a more disciplined approach to assessing opportunities will be developed. This will include a tool and process to help us make the right judgment on various pursuits and opportunities both within our core sector and as we look at any diversification.
- **Project Health.** Every project has a unique set of requirements, challenges and advantages that require an organized method of risk management. We will develop a more systematic method and tool to evaluate each project as it progresses, including a measurement of metrics as well as assessing relationships and the job culture. This should help with earlier recognition of risk management issues so they can be addressed for the benefit of R&M, our clients and other project partners.

Finally, we should address safety as it is our most important topic related to expansion and the balancing of growth. As a reminder, safety is our top priority and takes precedence over any of our goals as individuals or as a company. With the increase of new team members, our cultural acclimation to R&M's attitude toward safety is more important than ever. It is important to continue our emphasis on leadership in safety, Human Performance principles and technical training. Recently we rolled out a new onboarding video that stresses, from the very beginning of the project, key safety basics that are important to laying the foundation for a safe project. It also allows for a personal touch from our individual project leaders, an element of onboarding that is critical for effective communication. We will continue to develop new ideas that emphasize safety as a top value.

As you can see, these topics, although certainly not all inclusive, address areas of sales, risk management, and resources. All of them will be important to address to assure that we are balancing our growth with the right controls. Obviously, there are many more things that we will need to work on to continue to make the company better and provide more opportunities. Over the next three months we will be conducting more global corporate strategic planning as well as focused strategic planning for each division of the company. It is anticipated and expected that we will use this central idea to develop further actions for our growth and advancement as a top industry company.

As we continue through 2022 and into 2023 (it will be here before you know it!), all of us have a part in balancing our growth with the risk management and resources that go with it. Everyone at Robins & Morton can contribute to this daily effort, and your ideas and thoughts are welcomed. As we discussed with our co-ops and interns in their Virtual Summit recently, "No matter what your role is you have an effect on the outcome." I can't think of a better team of people to continuously improve and help with the everyday challenges of growth and serving our clients. Thanks for everything you do and let's finish 2022 strong.

SMARTFAB GAINS MOMENTUM, FEATURES NEW STRUCTURE AND LEADERSHIP



Matt Hardy
SmartFab Director

When we launched SmartFab®, it was an initiative to better serve our clients through prefabrication and modular construction. We started with a simple premise: to look at every individual project and identify how prefabrication and modular construction can add value – hence the name "SmartFab®." We knew what we wanted to accomplish, but the question was how: What can we do to offer clients an advantage unique to working with Robins & Morton?

Over the last 12 months, we've made significant progress in providing structure to our vision. We determined that the best approach was through an integrated, collaborative process that puts the

interests of our clients first and draws upon our Building Forward® approach. This is expressed in our SmartFab® mission statement: The Robins & Morton SmartFab® approach is a systemic review process to identify and implement a customized project-specific logistics, pre-assembly, modular and prefabrication plan on every project to eliminate waste and to benefit the overall safety, quality, schedule and/or budget of the project.

Inherent in that is the understanding that the SmartFab® approach is a review and implementation process, not merely a construction process. Just as with everything else in our integrated, collaborative process, the earlier we identify opportunities and challenges, the more positive impact we can have. That means our SmartFab® approach will integrate into all our preconstruction efforts.

To lead that effort, we hired Matt Hardy, a 25-year construction veteran with expertise in prefabrication, preconstruction and healthcare construction, into the newly created position of SmartFab® Director. Matt is leading our initiative to further develop the SmartFab® process and make it part of the way we approach every project.

To provide support, we've established a formal internal structure. We pulled our existing expertise into resource groups, including exterior skins, OR ceilings, MEP racks, CEPs, hospital toilet pods, large modular units and more. They've been capturing data from past and current projects, developing a knowledge base as well as tracking industry trends.

We identified champions within each of our divisions to promote SmartFab® and to facilitate the review and implementation process from the earliest possible stage

We're also working with our vendors and trade contractors to learn from them, ensuring that we are up-to-date on the options available to our projects, while developing the relationships that will allow us to tap into their knowledge and expertise.

Our SmartFab® approach is evolving, but, as with everyone else in our industry, we recognize that prefabrication and modular construction is becoming a bigger part of how we build. However, by approaching this new construction methodology as a client-centric review process rooted in our collaborative Building Forward® approach and supported by internal expertise, we can differentiate ourselves and bring the greatest value to our clients.

Valley Hotel selected as Building Birmingham Award winner

This summer, the Birmingham Business Journal named Robins & Morton project, the Valley Hotel, as an honoree in their annual **Building Birmingham Awards**.

Projects were selected for impact, innovation, details, the design process and complexity. Congratulations to the team on this prestigious recognition. We thank them for their commitment to building a more dynamic Magic City.

Valley Hotel Homewood, Alabama



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| <ul style="list-style-type: none"> ▪ Client: Capstone Real Estate Investments ▪ Architect: Bounds & Gillespie Architects ▪ 129-room boutique hotel ▪ 109,678 square feet ▪ Nearly 95% Alabama-local trade contractors utilized | <p>Features</p> <ul style="list-style-type: none"> ▪ Valley Cafe on the main level of the hotel ▪ High-end restaurant and bar, Ironwood Kitchen and Cocktails ▪ Indoor/outdoor lounge and bar on the second floor ▪ Outdoor sculpture by Salem Barker, titled "The Outpouring," pays homage to Birmingham's history as the Iron City |
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The Valley Hotel will be featured in the Birmingham Business Journal in August.



ROBINS & MORTON NAMED 'BEST PLACE TO WORK' BY BIRMINGHAM AND ORLANDO BUSINESS JOURNALS

The Birmingham and Orlando Business Journals named Robins & Morton a finalist in their annual Best Places to Work competitions.

The nomination process includes employer-provided information on benefits, culture and the workplace, with the majority of points calculated from the feedback of anonymous employee surveys.

In the Birmingham competition, Robins & Morton was one of ten finalists in the Large Employer Category, which included companies with local employment from 100 to 249 people. Companywide, Robins & Morton has more than 1,300 employees, but 140 Birmingham-local employees were surveyed for this award.

For the Orlando competition, Robins & Morton was one of 70 total finalists. Approximately 80 Orlando-local team members were surveyed for this recognition.

"Since our founding in 1946, we've focused on our people, our clients and our culture," Robins & Morton Vice President of People and Development Aimee Comer said. "A big part of our culture is integrity and respect for others. We think it's important that those seeking new opportunities know that Robins & Morton is a truly exceptional work environment with opportunities to be your best, personally and professionally. We're honored to have been recognized in this way."

This recognition also comes after Robins & Morton's national designation by Glassdoor's Employees' Choice Awards as a Best Place to Work.

MARKETING AND COMMUNICATIONS DEPARTMENT RECOGNIZED FOR EXCELLENCE BY SMPS

This summer, the Society for Marketing Professional Services recognized Robins & Morton in their annual Marketing Communication Awards for the company's **State of Healthcare Construction Report** and the 2021 **Be a True Builder**® employment sub-brand launch.

Be a True Builder® received recognition as a national finalist at the Amplify AEC Conference in Atlanta on July 19. The brand launch was chosen due to its creativity and demonstration of measurable results. SMPS used the following description to describe the launch:

"The team began with what seemed like an insurmountable task – beginning in August 2021, fill 77 positions before January 2022. Robins & Morton utilized an authentic, employee-inspired message, Be a True Builder®, to build a recruitment sub-brand that taps into individuals' desire to perform purposeful work. After launching in early August, the campaign concluded in mid-November. In only a three-month span, Robins & Morton filled 58.4% of its open positions. While it produced significant results in a short period of time, the labor of launching the campaign resulted in a lasting branding opportunity – including photography, video and other assets that continue to modernize and revolutionize Robins & Morton's visual identity."

The State of Healthcare Construction Report received first place in SMPS Boston's regional Marketing and Communications Awards. It was submitted jointly by Robins & Morton and long-time technical marketing consultant, Michael Reilly of Reilly Communications, who supports the delivery of the report each year.



LACY NAMED PRINCIPAL OF THE YEAR



In May, Robins & Morton Building Forward® Lean Practice Leader Jennifer Lacy was recognized by the Society of Marketing Professional Services (SMPS) Dallas as the 2022 Principal of the Year.

When presenting her with the award, SMPS-Dallas said, "Jennifer's influence has significantly impacted marketing and business development departments of not only her firm but many others... While her main responsibility is not directly marketing related, she fervently supports her marketing and business development team members. She is an amazing collaborator and bridges the gap between the technical and marketing world that her background is rooted in. Her knowledge of both worlds raises the bar of

excellence within our industry."

ROBINS & MORTON RANKS FOURTH IN MODERN HEALTHCARE SURVEY

Robins & Morton earned the number-four spot on Modern Healthcare magazine's recently released ranking of the country's top general contractors.

Our company completed healthcare projects encompassing 3.17 million square feet, totaling more than \$1.2 billion in revenue in 2021.

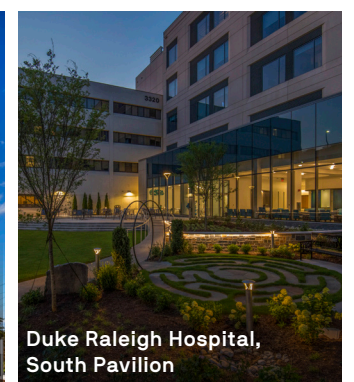
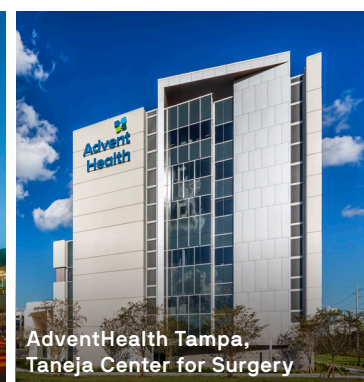
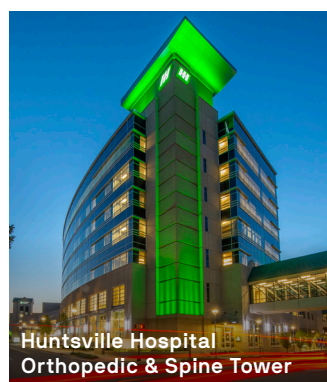
Four decades ago, Robins & Morton dedicated itself to understanding the unique needs of healthcare clients, and quickly became a leader in the sector. We have ranked among the top-10 since Modern Healthcare magazine started its ranking 36 years ago.

"Our consistent top ranking is a result of the experience and dedication of our people, the lasting relationships we've established with our clients and the partnership with our design

teams and trade contractors," said Chairman and CEO Bill Morton.

Robins & Morton stands out among the top healthcare contractors in that we generates an average of 90% of our revenue from healthcare projects, ranging from multi-story towers to community-focused facilities and specialized practice clinics, including new construction, renovations and additions. In 2022, more than 90% of that business was from repeat clients.

Notable healthcare projects completed in 2021 include the Taneja Center for Surgery at AdventHealth Tampa in Tampa, Florida; the Orthopedic & Spine Tower at Huntsville Hospital in Huntsville, Alabama; and Duke Health's South Pavilion at Duke Raleigh Hospital in Raleigh, North Carolina.



Giving With Purpose



Robins & Morton's Duke Raleigh Hospital team collected basket items for Durham Rescue Mission's annual **Easter Community Party and Basket Giveaway**. The Durham Rescue Mission is a nonprofit organization focused on providing housing and resources to those experiencing homelessness.



In April, members of Robins & Morton's University of Miami and University of Miami Health System project teams joined the community in their annual **'Canes Day of Service, Earth Day Celebration**. They helped with a shoreline cleanup, collecting detrimental plastics and debris on Key Biscayne and even joined a Lunch and Learn with Rosenstiel Researchers to learn about coral reef restoration.



In May, Senior Marketing Coordinator Elizabeth Duncan, Field Office Assistant Miranda Mcswain, and Project Manager Jessica Tomaselli volunteered their time at the 6th annual **Habitat for Humanity of Hillsborough County Women's Build**. They "raised the roof" and installed trusses in the home of Barbara Colon and her son.



On May 12, Robins & Morton attended the **American Values Luncheon** in Birmingham, Alabama, honoring Hatton C. V. Smith and Dr. Selwyn Vickers. This event recognizes community leaders and generates financial support for the **Boy Scouts of America Greater Alabama Council**. The keynote speaker was Bill Clark, head football coach at the University of Alabama at Birmingham.



In May, our Carilion Roanoke Memorial Hospital project team in Roanoke, Virginia, celebrated **Rock-A-Tee Day** after raising \$330 through t-shirt sales for **Ronald McDonald House Charities of Southwest Virginia**. To continue their support, the team will be collecting pop-tabs throughout the duration of the project. So far, they've collected enough to fill two, five-gallon buckets.



Our Carilion Roanoke Memorial Hospital project team keeps a suggestion box onsite and in May, team members suggested a **community service day**. Robins & Morton, Branch Builds, and trade contractors all gathered to pick up litter in surrounding neighborhoods. They managed to fill more than 50 bags.



Our Nashville office's Giving With Purpose focus is food insecurity in their community. They're regular volunteers at **Second Harvest Food Bank** of Middle Tennessee, sorting frozen and dry food, then packing it into boxes. Their work throughout the month of May provided more than 21,000 meals for those in need.



Robins & Morton's San Antonio office volunteered at **Hill Country Daily Bread Ministries** on May 24. They serve an eight-county area just west of San Antonio and their mission is to provide families with food, resources, and training necessary to transform communities and the lives of those in need. The San Antonio Office team packed boxes filled with fresh food, which were then sent to churches to distribute.



Robins & Morton's Raleigh-Durham team joined the American Heart Association - North Carolina for their **Triangle Go Red for Women Luncheon & Survivor Fashion Show** in June. The luncheon program, which was held at the Raleigh Convention Center, focused on health, wellness, nutrition, and mindfulness. Following the program, local heart and stroke survivors took the stage for a fashion show to demonstrate how they are "Reclaiming their Rhythm."



On June 11, Robins & Morton sponsored and participated in Redstone MWR's **247th Army Birthday celebration**. The event featured a car show, food trucks, kids' zone, vendor market, cake cutting ceremony, music, fireworks, and a special free-fall demonstration by the U.S. Army Golden Knights.



Beginning in January, Robins & Morton partnered with Branch Builds to bring accessibility updates and improvements to the **bear enclosure at Mill Mountain Zoo** in Roanoke, Virginia. Over the course of six months, the joint venture team donated their time to manage the construction and helped the zoo find creative solutions to reduce the cost of materials. In June, the community celebrated the official ribbon cutting.

ROBINS & MORTON By the Numbers

We welcome

43

new team members

ANDREW AKINES
Project Safety Manager
South Lake Hospital

BRACK ALLEN
Construction Coordinator
Duke Health

ANDREW ANDERSON
Field Engineer
North Central Baptist Hospital

DAVID BANUELOS*
MEP Manager
St. Luke's Hospital

COLE BATES*
Concrete Field Engineer
Redstone Gateway

MATT BENTLEY*
Concrete Resource Manager
Charlotte Office

COLEMAN BRADLEY
Corporate Accounting Manager
Birmingham Office

JESSIE BRASHER
Outside Sales Representative
ERS Trussville

CHRIS CARMO*
Assistant Superintendent
South Lake Hospital

SHAY CHATELAIN*
Assistant Superintendent
Novant Health

HANNAH CROWE*
Communications Coordinator
Birmingham Office

LAURA DOUGLAS
Project Accountant
Nashville Office

COLLIN FALL
Field Engineer
Encompass Health Savannah

JUSTIN FREE
Preconstruction Estimator
Birmingham Office

CHARLES GRAHAM
Field Engineer
Belmont Hospital

BRIAN GRIFFITH
Construction Coordinator
Belmont Hospital

JOSE GUERRERO
Project Engineer
UHS Edinburg

MATT HARDY
SmartFab Director
Tampa Office

GARRETT HARTSOCK*
Field Engineer
Dallas Office

BRETT HOLDEN*
Assistant Superintendent
Vanderbilt University
Medical Center

DIANA HUGHES
Mechanical Preconstruction
Orlando Office

JASON HUNTER*
Senior MEP Manager
UM Doral

LAWS HUNTER
Field Engineer
Boca Raton Regional Hospital

ELIZABETH JOHANNESSEN*
Marketing Coordinator
Raleigh-Durham Office

DAN KERSHNER
Senior Project Manager
Westover Hills Baptist Hospital

DEREK KING*
Assistant Superintendent
Duke Health

GABY KRIEGER
Staff Accountant
Birmingham Office

TANYA LEO*
Field Engineer
AdventHealth of Bloomgindale

JEREMIAH LUCY
Field Engineer
U of L South Expansion

BILLY MCKENNA III*
Field Superintendent
Fawcett Memorial

STEVE OLSON
Senior Program Manager
Birmingham Office

DEAN PALOMBO
Marketing Coordinator
San Antonio Office

LAYLA PATTERSON
Accounts Payable Supervisor
Birmingham Office

CHRIS ROBERTS
Assistant Superintendent
HH MMC Bed Tower

KYLE ROBINSON
Field Engineer
AdventHealth Riverview

ROLANDO RODRIGUEZ
Assistant Superintendent
Holy Cross Hospital

LUIS SABILLION
Concrete Superintendent
AdventHealth Riverview

BRIAN SANCHEZ
Project Engineer
UHealth

ERIK SMITHSON
Senior Project Manager
Nashville Office

CHRISTINA TILL
Technology Implementation
Coordinator
Orlando Office

ROSS TISDALE*
Preconstruction Manager
San Antonio Office

NATHAN TREIBLE*
Senior Superintendent
Raleigh Office

JAKE WALKER
Field Engineer
Boca Raton Regional Hospital

*Asterisks designate hires made from the employee referral program

SERVICE ANNIVERSARIES

5 Years

Nick Tuder
Randal Perdue
Steven Prado
Porter Martin
Rory Locklear
Eduardo Trillo
Tommy Crowe
Andres Gaviria
Laquea Robinson
Adolfo Ruiz
Santiago
Hunter Bullock

Jonathan Clark
Reinaldo Garcia
Matson
Edwin Arvelo
Gonzalez
Daniel Soliman
Eric Rought
Shane Fry
Allyson Baer
Ivy Armstrong
Brent Rigney
Robert Byrne
Eswin Perez Quexel
Brian Williams

Andrew Baker
Martin Morales
William Byrd
Priscilla Fernandez
Nick Deaton
Jared Wilson
Jared Selkirk
Stephanie Chandler
Rene Salinas
Jake Holland
Ryan Thomason
Roberto Rivera
Guzman
Anthony Lamb

Kurt Kenebrew
Travis Eubanks
Richard King
Rick Guertin
Mark Vedder
Keith McConville
Mike Ruizzo
Eric Schanda
Polito Benoit
Richard Adams
Lee Manuel
Michelle Brown
Garrett Kastner
Jose Prieto

Adrian Hernandez
Brian Goodwin
Jake Thompson
Kyle LeBlanc
Barry Beckett
Heather Gallagher
Jamal Crooks
Dasmann Dawson
Antonio Cortez
Chris Fisher

10 Years

Pat Tipper
George Butler
Bennie Stone
Earl Walker
Todd Gossett
Vernon Anderson
Marel Trujillo
Susie Brasher
Matt Self
Mike Isbell
Brooke Wilbon
Roberto Barajas

20 Years

James Gardner
Mitch Rothe
Katy Klaproth
Deana Kuntz
Scott Merritt
Nick Dill
Caleb Chandler

RECENTLY PROMOTED

These individuals have displayed a strong work ethic and have improved their qualifications in their positions.

JOSE CHAVEZ
General Foreman

BELLE PAYLOR
Project Assistant

Project Milestones

Jupiter Medical Center Surgical Institute celebrates groundbreaking

Jupiter, Fla.



In April, Robins & Morton and Jupiter Medical Center celebrated the groundbreaking for the hospital's new two-story, 90,000-square-foot Surgical Institute, a key part of the hospital's ongoing expansion to meet growing regional demand.

Jupiter Medical Center's Surgical Institute will expand and renovate the Surgical Department on the Jupiter Medical Center campus with 16 state-of-the-art operating rooms and two hybrid operating rooms to support the latest advancements in surgical technologies and techniques. Private consultation rooms and comfortable areas for preoperative and postoperative meetings will further elevate the patient experience. Patients and families will benefit from outdoor spaces with a terrace adjacent to a new dedicated waiting room, along with covered parking. For staff, anesthesia workrooms, multiple nurses' stations, offices, and a physician's lounge with kitchen space will provide additional collaborative space and help attract world-class healthcare providers.

Robins & Morton celebrates ribbon cutting at Knoxville Center for Behavioral Medicine

Knoxville, Tenn.



Robins & Morton celebrated the opening of the new Center for Behavioral Medicine in Knoxville, Tennessee, on April 7.

The 55,000-square-foot, 64-bed facility will provide psychiatric, emotional and addictive disorder support through inpatient care and outpatient programming.

"With the growing demand for behavioral health resources,

we are proud to bring this much-needed facility to East Tennessee," Robins & Morton Project Director John Galassini said. "We're honored that National Healthcare Corporation, Tennova Healthcare and The University of Tennessee Medical Center trusted us with this important addition to the community."

Joe DiMaggio Children's Hospital team completes IMRIS suite buildout

Hollywood, Fla.



This spring, Robins & Morton completed an Interoperative MRI System (IMRIS) buildout at Joe DiMaggio Children's Hospital in Hollywood, Florida. It is used as hybrid imaging and operating suite.

To install it, the team had to completely demolish the administration area on the hospital's second floor and extend the deck by 15 feet. Then, they had to build a new

exterior wall and set a large steel structure to hang the IMRIS machine from the ceiling. The space is now fully functional and is serving patients.

Robins & Morton celebrates grand opening weekend at Orion Amphitheater

Huntsville, Ala.



Robins & Morton celebrated the ribbon cutting of the Orion Amphitheater, Huntsville's newest performance venue, on May 13.

The celebration came just before the amphitheater's inaugural weekend-long event called The First Waltz, featuring artists such as St. Paul and the Broken Bones, Jason Isbell, and The

N.E.I.G.H.B.O.R.S. While The First Waltz was the amphitheater's grand opening event, its very first performance was May 7 - Huntsville Hospital's annual fundraiser, the Huntsville Classic, featuring country music artist Jake Owen.

The nearly 190,000-square-foot, 8,000-seat structure rises three stories and its design is reminiscent of a Roman Colosseum. In addition to the performance venue, the amphitheater's campus also includes a food village, open 365 days a year.

AdventHealth Palm Coast Parkway Hospital and Robins & Morton celebrate topping out

Palm Coast, Fla.



AdventHealth and Robins & Morton celebrated topping out the four-story, 153,000-square-foot AdventHealth Palm Coast Parkway Hospital in May.

The topping out ceremony celebrates the installation of the final beam of a structure. It is an important milestone signifying structural completion of a building.

When the new hospital opens in spring 2023, it will include an emergency department, full-service imaging, five operating suites,

endoscopy services, a heart catheterization lab and outpatient lab. The hospital will open with 100 private rooms.

Redstone Gateway team finishes Northrop Grumman campus parking deck

Huntsville, Ala.



In May, Robins & Morton team members working at Redstone Gateway in Huntsville, Alabama, completed the last slab-on-grade pour for the parking deck at the Northrop Grumman campus. The foundation work for the 145,000-square-foot parking deck started in January and the structural scope of work for the project was completed ahead of schedule.

The two-building campus and parking deck will be finished in the second half of this year.

Robins & Morton completes four-story expansion and renovation at BayCare St. Anthony's Hospital

St. Petersburg, Fla.



In early May, Robins & Morton completed a four-story vertical expansion and renovation project at BayCare St. Anthony's Hospital in St. Petersburg, Florida. The project, which included 143,000 square feet of new construction and 75,000 square feet of renovation, added 90 new private patient rooms and support space, a dialysis unit and three new surgical suites with connections to the existing hospital at key levels. Construction also included horizontal expansion of a new main entrance and a new central energy plant.

The vertical expansion was built over two existing stories with imaging services and a chapel that remained operational during construction.

Renovations included a new cafeteria and kitchen on the existing first floor, new education spaces on the ground floor and renovations and expansion of outpatient testing, respiratory therapy, non-invasive cardiology and administrative areas.

Boca Raton Regional Hospital team tops out central energy plant

Boca Raton, Fla.



In June, Robins & Morton's Baptist Health Boca Raton Regional Hospital project team hosted a topping out ceremony for the campus' new, 39,737-square-foot central energy plant (CEP). It will provide MEP support services to the in-progress patient tower as well as the existing hospital. Once complete, the CEP will stand two stories and will include a 6,900-ton chiller plant, 10,000-kw generator plant, and 23,975-MBH boiler plant that will upgrade capacity for heating and chilling water, normal and emergency power, fire protection, and other mission-critical features. To protect its infrastructure against inclement weather, it will be a concrete structure and precast exterior, able to withstand a Category 5 hurricane.

RECENTLY AWARDED PROJECTS

UHealth SoLe Mia
\$220,000,000
 Brownfield Ambulatory Care Center
 North Miami, Florida

Westover Hills Baptist Hospital
\$143,000,000
 Acute Care Hospital
 San Antonio, Texas

Cherokee Indian Hospital Authority
\$75,000,000
 Tsali Care, Skilled Nursing Facility
 Cherokee, N.C.

UofL Health
\$55,000,000
 Tower Expansion
 Shepherdsville, Ky.

Tallahassee Memorial Panama City
\$45,000,000
 Ambulatory and Urgent Care Center
 Panama City, Fla.

HCA Healthcare
\$41,000,000
 Trident Regional Medical
 Center - Summerville
 Charleston, S.C.

Lawson State Community College
\$30,000,000
 Campus Renovations
 Birmingham, Ala.

UHealth
\$25,000,000
 Front Entrance and
 Canopy Renovations
 Miami, Fla.

AdventHealth Riverview
\$24,000,000
 Medical Office Building
 Tampa, Fla.

Redstone Gateway 8100
\$18,000,000
 Core and Shell
 Huntsville, Ala.

HCA Healthcare
\$17,000,000
 Mercy Hospital Renovation
 Miami, Fla.

AdventHealth West Region, Bexley
\$16,000,000
 New Care Pavilion
 Tampa, Fla.

**Alabama Local Government Health
 Insurance Board**
\$15,000,000
 New Office Building
 Montgomery, Ala.

Redstone Gateway 8230
\$12,000,000
 Data Center
 Huntsville, Ala.

St. Luke's Baptist Hospital
\$9,100,000
 Surgical HVAC Upgrades
 San Antonio, Texas

HCA Healthcare
\$9,000,000
 Bayonet Point Cath Lab
 Hudson, Fla.

AdventHealth Bloomingdale
\$8,000,000
 New Care Pavilion
 Tampa, Fla.

Medical Center Health System
\$7,000,000
 Sterile Processing
 Department Renovations
 Odessa, Texas

Baptist Health South Florida
\$6,136,255
 Boca Raton Regional
 Hospital Enabling Work
 Boca Raton, Fla.

South Lake Hospital
\$6,000,000
 Project Reconciliation
 Clermont, Fla.

225 Holmes
\$5,000,000
 Tenant Buildout
 Huntsville, Ala.

HCA Healthcare
\$3,000,000
 Centennial Medical Center Renovation
 Nashville, Tenn.

Orlando Health
\$3,000,000
 Digestive Health Institute
 Reconciliation
 Orlando, Fla.

North Central Baptist Hospital
\$2,500,000
 OR Buildout and C-Section Upgrade
 San Antonio, Texas

Resolute Health Hospital
\$2,500,000
 OR and Cath Lab Buildouts
 San Antonio, Texas

North Central Baptist Hospital
\$2,300,000
 Administrative Suite and Physicians
 Lounge Renovation
 San Antonio, Texas

Baptist Health South Florida
\$2,000,000
 Boca Raton Regional Hospital
 Reconciliation
 Boca Raton, Fla.

Methodist Hospital
\$2,000,000
 Inpatient Rehab Renovation
 San Antonio, Texas

Southeast Georgia Health System
\$1,463,016
 Exterior Skin Improvements
 Brunswick, Ga.

AdventHealth Daytona Beach
\$1,000,000
 Nuclear Medicine Renovation
 Daytona Beach, Fla.

East Cooper Medical Center
\$771,337
 Sterile Processing
 Department Renovation
 Mount Pleasant, S.C.

AdventHealth Medical Group
\$600,000
 Family Medicine Renovation
 Daytona Beach, Fla.

Bank Independent
\$375,000
 Mid-City Branch
 Huntsville, Ala.

INDUSTRY LEADERSHIP

Sanders represents at COAA Florida



Earlier this year, Robins & Morton sponsored and attended Construction Owners Association of America (COAA) Florida Chapter's Spring Workshop

in Tampa, Florida. Senior Superintendent Allen Sanders spoke in the 2 p.m. session: AdventHealth Taneja Center for Surgery, Case Study.

Carilion project team welcomes VSHE



12th annual VSHE Conference, Project Director Marshall Scott and Senior Superintendent Josh Young shared insight on how they have integrated Lean construction methods in the delivery of the transformative Crystal Spring Tower project.

In early May, Robins & Morton's Carilion Roanoke Memorial Hospital project team welcomed the Virginia Society of Healthcare Engineering to the jobsite for a tour. As a part of the

Mustakas speaks at ABC Users Summit



In May, Robins & Morton's Sustainability Manager Jackie Mustakas presented at the ABC Users Summit on sustainable construction.

Held at the Westin Dallas Stonebriar, the event allowed contractors and clients to collaborate on improving, planning, and delivering high-value construction projects.

400 Shades Creek Parkway
 Birmingham, AL 35209

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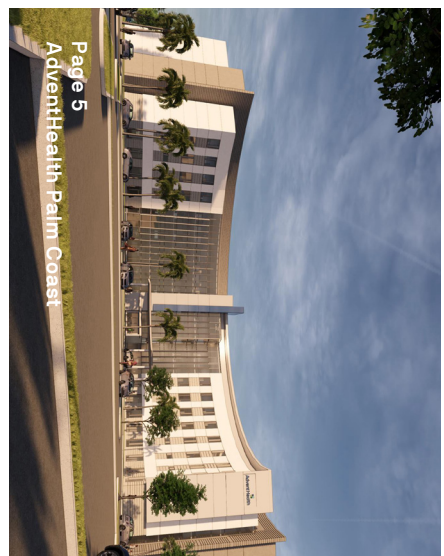
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ROBINS & MORTON



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